

**Manchester City Council  
Report for Resolution**

**Report To:** Executive – 16 February 2011

**Subject:** Capital Programme (Budget 2011/12 – 2013/14)

**Report of:** The City Treasurer

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**Summary**

The purpose of the report is to present the 2011/12 capital programme and forward commitments.

**Recommendations**

The Executive is requested to:

1. Note that the latest estimate of capital outturn for 2010/11 is £350.380m as detailed in the capital monitoring report elsewhere on this agenda.
2. Note the capital programme report as presented will require the following level of prudential borrowing £227.6m (Housing £28.363m Non Housing £199.184m) over the three year period and that provision is being made in the revenue budget and the Housing revenue account for the associated financing costs.
3. Recommend to the City Council for approval the one year capital programme 2011/12 and forward commitments as presented in Appendix A.
4. To note that the capital programme will continue to be reviewed and any recommendations will be reported back to Executive later in 2011.
5. Delegate authority to;
  - a) The Director of Neighbourhood Services in consultation with the Executive Member for Neighbourhood Services for the approval of the list of schemes to be undertaken under the Transport capital programme.
  - b) The Director of Neighbourhood Services to implement these schemes in accordance with the Capital Gateway process and after consultation with the Executive Member for Neighbourhood Services on the final details and estimated costs.
  - c) The City Treasurer in consultation with the Executive Member for Finance and Human Resources to add qualifying spend to save projects to the capital budget accordingly up to a maximum of £5,000,000 in 2011/12 and then £5,000,000 per year thereafter.
  - d) The City Treasurer in consultation with the Executive Member for Finance and Human Resources is authorised to increase the capital

budget by up to £500,000, subject to 100% external funding being available.

- e) The City Treasurer, in consultation with the Executive Member for Finance and Human Resources to accelerate spend when necessary from 2012/13 and 2013/14 subject to resource availability.
- f) The City Treasurer in consultation with Executive Member for Finance and Human Resources to agree and approve where appropriate the following:
  - i. The programme of schemes for the delivery of the corporate asset management programme
  - ii. Specific proposals relating to Corporate Compulsory Purchase Orders
  - iii. Financial management decisions relating to temporary borrowing for capital schemes already included in the programme and the investment of surplus resources.
- g) The City Treasurer in consultation with the Executive Member for Finance and Human Resources to make alterations to the schedules for the one year capital programme 2011/12 prior to their submission to Council for approval, subject to no changes being made to the overall estimated total cost of each individual project.

**Wards Affected:** All

Community Strategy Spine	Summary of the contribution to the strategy
Performance of the economy of the region and sub region	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
Reaching full potential in education and employment	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
Individual and collective self esteem – mutual respect	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards this community strategy.

Neighbourhoods of Choice	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
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**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

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### **Financial Consequences – Revenue**

The capital programme report as presented will require the following level of prudential borrowing £227.6m (Housing £28.363m Non Housing £199.184m) over the three year period and provision is being made in the revenue budget for the associated financing costs.

### **Financial Consequences – Capital**

The latest forecast spend for 2010/11 is £350.380m.

The proposals contained in this report would create a one year capital programme of £275.316m in 2011/12, plus forward commitments of up to £149.377m in 2012/13, £49.9m in 2013/14 and planned commitments in future years of £5.764m.

The proposed Capital Programme does not require any additional MCC resources or increase in prudential borrowing above those included in the already approved programme as a result of the re-profiling and identified reductions during the Capital Programme Review.

### **Contact Officers:**

Name: Richard Paver  
Position: City Treasurer  
Telephone: 234 3564  
E-mail: [r.paver@manchester.gov.uk](mailto:r.paver@manchester.gov.uk)

Name: Carol Culley  
Position: Assistant Chief Executive (Finance and Performance)  
Telephone: 234 3406  
E-mail: [c.culley@manchester.gov.uk](mailto:c.culley@manchester.gov.uk)

Name: Ceri Taylor  
Position: Head of Finance – Corporate Capital, Projects and Taxation

Telephone: 234 3458  
E-mail: [c.taylor2@manchester.gov.uk](mailto:c.taylor2@manchester.gov.uk)

Name: Mark Chambers  
Position: Finance Manager – Capital  
Telephone: 234 3578  
E-mail: [m.chambers@manchester.gov.uk](mailto:m.chambers@manchester.gov.uk)

## **Attachments**

*Appendix A Detailed Three Year Capital Programme*

## **Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Report to the Executive 10 February 2010 (Budget 2010/11 – 2012/13)  
Report to Council 3 March 2010  
Report to the Executive 16 February 2011 (Capital Monitoring)

## **1.0 Introduction**

- 1.1 The purpose of the report is to present the capital programme for 2011/12 and onward commitments. The capital programme aims to deliver the optimum combination of projects and programmes that represent the key priorities of the City Council's capital strategy: to provide excellent public services which provide true value for money whilst creating the conditions for economic growth, improved skills and productivity and less deprivation and dependency.

As a Council and as a City we need to:

- Do all we can to influence early years 0-5 provision, educational attainment and attendance and our role as a commissioner of 14-19 provision.
- Continue to focus our services and be flexible to meet the needs of our diverse neighbourhoods.
- Meet the challenges posed by climate change, both in terms of adaptation and reductions in carbon emissions.
- Tackle worklessness by developing the aspirations and skills that will help people to break through generational cycles of dependency and deprivation.

- 1.2 The capital programme uses the most up to date forecast of outturn figures for 2010/11 as the base point for its calculation.
- 1.3 Formal resolutions to the following recommendations will be required if the capital investment programme is to be implemented and delivered as part of the integrated budget process presented in this report.

## **2.0 Background**

- 2.1 The current three year capital programme 2010/11 to 2012/13 originally approved by the Executive in February 2010 is being implemented and has been updated for the amendments and additions approved by the Executive and Council throughout the year.
- 2.2 A full review of the Capital Programme has been completed. The review has focused on:
- confirming priorities and contractual commitments
  - reviewing resource availability
  - considering strategic spatial priorities
- 2.3 In reviewing resource availability, there has been particular focus on maximising flexibility around external funding and how it is applied, for example whether it has specific ring fence conditions or it can be used more generally to support the capital programme.

### **3.0 Capital Programme 2011/12 to 2013/14**

#### **3.1 Current Capital Programme**

- 3.1.1 The capital programme 2011/12 comprises the continuation of the current three-year programme plus approved new proposals that will be outlined later in this report. The figures relating to the programme continuation are based on estimates compiled during the recent capital programme review details, of which are in the Capital Monitoring 2010/11 report elsewhere on this agenda. It has been calculated on the expectation that the current year (2010/11) outturn will be £350.380m.
- 3.1.2 The Housing Capital Programme was agreed by Executive in February 2010 and the report indicated a need for further resources £14,450,000. The programme has been scrutinised and re-profiled in order to deliver key priorities within available resources. This has resulted in the 2010/11 programme being delivered in line with resources. However there remains a need for resources of £14,303,000 across 2011/12 and 2012/13, to be met from prudential borrowing. This includes residual CPO liabilities and land assembly costs for Brunswick PFI. The programme will continue to be reviewed.
- 3.1.3 The estimated spending profiles in 2011/12 and future years will still be subject to scrutiny and possible change as part of the continuous capital programme review.
- 3.1.4 The economic downturn has had an adverse effect on resource availability, in particular the City Council's ability to generate capital receipts and reductions in funding allocations. Funding allocations for future years have not been confirmed and the current year settlement for the Transport Programme is still to be confirmed. The programme will therefore need to be reviewed as the resource position changes.
- 3.1.5 The ongoing capital programme review will ensure that funding resources available to the City Council are invested so that they focus on the key priorities for the Council going forward and take a holistic view of all planned investment in a locality.

#### **3.2 2011/12 Capital Programme Bids**

- 3.2.1 Service departments have submitted a number of bids through the Gateway evaluation process; identifying capital investment requirements in line with corporate objectives. Investment will also be required for the recurring elements of the capital programme, details of which appear later in this report.
- 3.2.2 Due to the current lack of capital resources, the ability to deliver new projects that require funding from the City Council's own resources is extremely limited. Priority will be given to key recurring programmes and

strategic investments. Projects that will secure 100% external funding can be added to the programme if they fit strategically.

### 3.3 Treatment of Resources

#### 3.3.1 Resources still remain reserved for the following proposals previously agreed by the Executive.

- Irwell River Park £2m (dependent on partner contributions)
- Alexandra Park £2m (dependent on HLF grant application)
- Royal Eye Hospital £2.75m (dependent on ERDF bid for Co-operative scheme releasing the necessary MCC Resources)

These projects are not yet in the capital budget but funding has been earmarked to allow their addition if suitable proposals emerge.

### 3.4 Proposed Programme 2011/12 to 2013/14

#### 3.4.1 There is a requirement for a increase to the annual ICT infrastructure investment by a further £1,000,000 per year to £3,000,000 for the two years 2011/12 to 2012/13 and then reduced level of £650,000 in 2013/14 to bring resolution to the following long standing ICT issues:

- Data Centre Redevelopments £1.925m
- Network Developments £1.965m
- Standardise and Upgrade Desktop Computing and Remote Services £1.4m
- Telephony £800k

#### 3.4.2 The Asset Management Programme (AMP) has been reviewed and re-profiled, resulting in no additional budget allocation in 2013/14. The corporate demolition programme and disabled equipment and adaptation requirements for employees will also be delivered through AMP.

#### 3.4.3 Government has recently announced a £6.334m capital grant towards additional basic needs for Children's Services Education; this allocation is intended to be used to provide additional pupil accommodation in primary schools, in particular to address the recent increase in pupil numbers, the level of investment in 2011/12 will be £9.112m, which includes slippage of £2.778m from current year previously reported.

#### 3.4.4 There has also been a new allocation of £4.769m Schools Capital Maintenance grant in 2011/12, it is intended that £3m be allocated to the Primary School rebuilding programme to reduce MCC resource requirements and the balance allocated to the Manchester Partnership Programme. It is also proposed that retained Devolved Formula grant from closed schools of £1.523m will be allocated to the Building Schools for the Future Programme to release further MCC resources.

- 3.4.5 The Highways programme includes an estimated allocation of £3.4m within the Strategic Road and Footway Maintenance programme this allocation is still to be confirmed and the programme may therefore be subject to further revisions. The Neighbourhood Funding Strategy budget of £2.153m following the capital review has also been allocated to Planned Highway Maintenance in 2011/12. The Urban Traffic Control allocation of £2.5m has been transferred to the Combined Authority and therefore removed from the programme from 2011/12.
- 3.4.6 Stock improvement works and strategic land acquisition investment is crucial to the neighbourhood regeneration strategy for the continuing redevelopment of Collyhurst and West Gorton. Following the Capital review and reduction in MCC resource requirements within the programme; the following resources have been redirected to the programme £1.5m in 2011/12 and £2.5m in 2012/13 to fund new bids submitted through the Gateway process.
- 3.4.7 It is requested that the City Treasurer in consultation the Executive Member for Finance and Human Resources is authorised to increase the capital budget by up to £500,000, subject to 100% external funding being available.
- 3.4.8 In addition it is recognised that further “spend to save” investment opportunities may arise and in order to deliver these types of projects it is recommended that delegated authority is given to the City Treasurer, in consultation with the Executive Member for Finance and Human Resources to increase the capital budget accordingly. The extent of this delegation should be limited to an annual total of £5,000,000. This is on the understanding that the costs of borrowing (interest and principal) of any such additions to the capital budget are financed in full by additional income / revenue budget savings.
- 3.4.9 The proposals contained in this report would create a one year capital programme of £275.316m in 2011/12, plus forward commitments of up to £149.377m in 2012/13, £49.9m in 2013/14 and planned commitments in future years of £5.764m, if approved.
- 3.4.10 Prudential borrowing of £227.547m will be needed to support this proposed budget
- a) The Housing programme requires £28.363m to finance:
- i. £14,303,000 - the latest forecast of the funds needed in the Housing capital budget
  - ii. £10,060,000 as 50% matching funding for government grant to build new homes in West Gorton. The associated financing costs will be funded by additional rental income generated by the additional dwellings created.
  - iii. £4,000,000 to fund new neighbourhood regeneration bids within West Gorton and Collyhurst, funds from resources released elsewhere in the overall capital programme.
- b) The non housing programme requires £199.184m which includes:



- i. £6.740m for additional ICT investment over 3 years
- ii. £1.500m for SAP upgrade in 2011/12
- iii. £6.204m for Highway planned maintenance over 3 years
- iv. £26.447m for the Asset Management over 3 years
- v. £104.415m for Town Hall Complex
- vi. £14.500m for St Peter's Square Public Realm
- vii. £10.000m for First Street Cultural Complex
- viii. £1.567m for Etrop Court
- ix. £20.019m for Building Schools for the Future Programme
- x. £634,000 for Miles Platting JSC Infrastructure
- xi. The remainder £7.2m is required for Primary School Rebuild Programme and smaller schemes primarily as a result of the revised level of usable capital receipts over the three years 2011/12 to 2013/14.

3.4.11 A summary of estimated spend by department is contained at the front of Appendix A followed by schedules containing individual scheme details.

3.4.12 The estimated funding profile for the financial year 2011/12 is as follows:

	£'000
Supported Borrowing (c/f)	22,391
Unsupported Borrowing	92,440
Receipts (Housing)	12,314
Grants	110,620
Contributions	2,205
Reserves	26,247
Major Repairs Allowance	9,099
Total	275,316

3.4.13 Work will continue to confirm the position for the three years 2011/12 to 2013/14. This will include the effect of any changes in the delivery of the current 3 year programme in 2010/11. Any such changes should simply be re-profiling between financial years, with no overall change to the estimated total cost of any individual project. Members are requested to agree that authority be delegated to the City Treasurer, in consultation with the Executive Member for Finance and Human Resources, to make such alterations after this report to Executive to enable the best set of figures to be presented to full Council in March.

#### **4.0 Conclusion**

4.1 Approval of the recommendations contained in this Annex will authorise the capital programme detailed in Appendix A.

## **Contributing to the Community Strategy**

### **(a) Performance of the economy of the region and sub region**

The capital programme will deliver a number of projects that will offer permanent jobs. In addition it is likely to create temporary employment opportunities within the construction industry for the duration of contract work.

### **(b) Neighbourhoods of Choice**

Many projects in the capital programme are concerned with creating a healthy and safe environment for users of Council facilities and employees. Investment in energy conservation and improvement to the highway network helps to improve the environment.

## **Key Policies and Considerations**

### **(a) Equal Opportunities**

By investing in building adaptations, access for people with mobility difficulties is made easier.

### **(b) Risk Management**

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

Richard Paver

City Treasurer

## Appendix A - Capital Budget 2011/12 to 2013/14

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
<b>Housing</b>						
<b>Public Sector Housing - Retained stock</b>						
Demolition and Compensation: Collyhurst - Maisonettes	15	485	0	0	0	485
<b>Local Authority New Build</b>						
R104 - West Gorton	2,680	20,220	0	0	0	20,220
R105 - Higher Blackley Bungalows	3,983	0	0	0	0	0
<b>Sub Total</b>	<b>6,663</b>	<b>20,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,705</b>
Rewiring: Various residuals	11	0	0	0	0	0
External Maintenance: Various residuals	346	0	0	0	0	0
Heating and Insulation: Various residuals	225	0	0	0	0	0
Kitchens and Bathrooms: Various residuals	6	0	0	0	0	0
Other Improvements: Various residuals	2	0	0	0	0	0
Equipment and Adaptations: City Wide Adaptations - Northwards and Retained	1,271	0	0	0	0	0
Demolition of Obsolete Stock: Ossington Court	5	0	0	0	0	0
Grove Village: CPO Compensation - Betfred	330	0	0	0	0	0
IT Development: Mcr Move CBL system	956	0	0	0	0	0
<b>Non-Contractual Commitments: Transfer Related Various</b>	<b>104</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>
Collyhurst Improvement Works Phase 1	70	585	0	0	0	585
Collyhurst Improvement Works Phase 2	0	473	0	0	0	473
NTH34 Various Locations Flats - Fire Precaution Work	0	336	0	0	0	336
NTH24 Various Locations - Adaptations NWH Gateway for 1st yr only	0	500	500	500	0	1,500
Adaptations - Retained Stock Gateway for 1st yr only	0	250	250	250	0	750
NTH36 Various - One Off Boilers	0	300	0	0	0	300
NTH18 Cheetham - Hendham Vale Ph4	0	403	0	0	0	403
NTH16 Cheetham Hill Ph3	0	665	480	0	0	1,145
HTH20 Crumpsall - Crescent Road Ph6	0	10	595	0	0	605
NTH19 Harpurhey Baths Ph5	0	10	445	0	0	455
NTH Moston - New Lightbowne Estate Ph2	0	796	933	0	0	1,729
Collyhurst - Maisonettes demolition and home loss	0	1,245	2,255	0	0	3,500
CPO Compensation - Lancaster Hotel & 2 commercial units	0	280	0	0	0	280
NTH23 Delivery	0	1,500	0	0	0	1,500
<b>Sub Total</b>	<b>70</b>	<b>30,177</b>	<b>17,334</b>	<b>750</b>	<b>0</b>	<b>13,561</b>
<b>Retained Stock Total</b>	<b>10,004</b>	<b>28,858</b>	<b>5,458</b>	<b>750</b>	<b>0</b>	<b>35,066</b>

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
<b>Public Sector Housing - Northwards</b>						
<b>On-site decent homes work completing prior to 31/03/11</b>	6,067	0	0	0	0	0
<b>Window Replacement</b>						
Cheetham - Appleford Estate Windows	110	5	0	0	0	5
Crumpsall - Blackley Village Estate Windows	461	10	0	0	0	10
Higher Blackley - Munn Road Windows	23	5	0	0	0	5
Higher Blackley - Plant Hill Remaining Windows	40	10	0	0	0	10
<b>Sub total</b>	<b>634</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>
<b>Other Programmed Maintenance</b>						
Charlestown - Cartmel / Somerton Courts Window Rectification	465	5	0	0	0	5
Charlestown - Rusland / Kentmere & Deepdale Courts Window Rectification	49	5	0	0	0	5
Higher Blackley - Central House Communal Area Upgrade	55	17	0	0	0	17
Moston - Moston Court Communal Area Upgrade	104	10	0	0	0	10
<b>Sub total</b>	<b>673</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37</b>
<b>Heating &amp; Insulation: Charlestown / Higher Blackley Solid Wall Insulation to Wimpey No Fine Properties - Phase 1</b>	0	450	0	0	0	450
<b>Externals</b>						
Dam Head - Cross Lee & Whitemoss Externals	1,856	156	0	0	0	156
Higher Blackley - Plant Hill Externals	0	42	0	0	0	42
Moston - Broadway Externals	1,744	105	0	0	0	105
Moston - Mill Estate Externals	920	196	0	0	0	196
Riverdale - North Externals	910	112	0	0	0	112
Riverdale - Sankey Grove Externals	313	7	0	0	0	7
Riverdale - South Externals	1,733	91	0	0	0	91
Various Locations - Misc Properties Externals	612	32	0	0	0	32
<b>Sub total</b>	<b>8,088</b>	<b>741</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>741</b>
<b>Kitchens or Bathrooms and related work</b>						
Charlestown - North Kitchens / Bathrooms	59	15	0	0	0	15
Cheetham - Hambridge / Cardinal Kitchens / Bathrooms	634	30	0	0	0	30
Cheetham - Temple Square / Queens Road Kitchens / Bathrooms	748	39	0	0	0	39
Cheetham - Waterloo East Phases 1 & 2 Kitchens / Bathrooms	371	20	0	0	0	20
Cheetham - Waterloo West Estate Kitchens / Bathrooms	0	19	0	0	0	19
Dam Head - Cross Lee Kitchens / Bathrooms	225	20	0	0	0	20

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
Dam Head - Haverfield Road Kitchens / Bathrooms	1,697	132	0	0	0	132
Higher Blackley - Chain Road Kitchens / Bathrooms	103	10	0	0	0	10
Higher Blackley - Finningley Road Kitchens / Bathrooms	0	9	0	0	0	9
Higher Blackley - Harry Piggott Court Kitchens / Bathrooms	52	35	0	0	0	35
Higher Blackley - Walker Road Kitchens / Bathrooms	62	20	0	0	0	20
Moston - Joseph Dean Court Kitchens / Bathrooms	239	30	0	0	0	30
Moston - Mill Estate Kitchens / Bathrooms	65	95	0	0	0	95
<b>Sub total</b>	<b>4,255</b>	<b>474</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>474</b>
<b>Other Improvements: Various Locations - decent homes mop ups/one offs</b>	912	30	0	0	0	30
<b>Northwards: Non-Contractual Commitments</b>						
Other Programmed Maintenance: Various Locations - Communal Area Upgrade	0	351	0	0	0	351
Balance Of Budget To Be Spent On Priority Fire Risk Assessment Work						
Heating and Insulation: Wimpey no fines balance of budget required for Ph2	0	50	0	0	0	50
Other Improvements: Higher Blackley - Finningley / Parksway	10	70	0	0	0	70
<b>Sub Total</b>	<b>10</b>	<b>471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>471</b>
<b>Northwards Total</b>	<b>20,639</b>	<b>2,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,233</b>
<b>Total Housing (HRA)</b>	<b>30,643</b>	<b>31,091</b>	<b>5,458</b>	<b>750</b>	<b>0</b>	<b>37,299</b>
<b>Private Sector Housing</b>						
<b>CPO / Clearance - Residual Compensation</b>						
North Mcr - Cardinal Street - GVD June 2007	0	0	0	0	100	100
North Mcr - Bute Street - GVD May 2005	60	0	0	0	190	190
North Mcr - Hanson Rd - GVD July 2003	50	0	0	0	90	90
North Mcr - Kingsley Ave - GVD August 2007	780	368	0	0	150	518
North Mcr - Winnie / Wilfred - GVD Sept 2004	10	0	0	0	164	164
North Mcr - Winford / Sequoia - GVD August 2002	0	0	0	0	20	20
North Mcr - Orchid / Ash - GVD August 2003	2	0	0	0	20	20
North Mcr - Albine / Cole - GVD Nov 2002	29	0	0	0	0	0
East Mcr - Lower Beswick	8	0	0	0	0	0
East Mcr - Matthews Street	19	0	0	0	0	0
South Mcr one-off CPOs	57	0	0	0	0	0

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
City Wide one-off CPO's	49	0	0	0	0	0
<b>Sub total</b>	<b>1,064</b>	<b>368</b>	<b>0</b>	<b>0</b>	<b>734</b>	<b>1,102</b>
<b>CPO / Clearance commitments</b>						
East Mcr - Toxteth Street	4,973	1,645	0	0	0	1,645
East Mcr - Bell Crescent	250	0	0	0	0	0
East Mcr - Ben St	321	0	0	0	0	0
East Mcr - Eccleshall St	1,126	0	0	0	0	0
East Mcr - Louisa St	1	0	0	0	0	0
East Mcr - Oldham Road	43	0	0	0	0	0
East Mcr - Fox Tavern	3	0	0	0	0	0
East Mcr - Poulton St	136	0	0	0	0	0
East Mcr - Stuart Street	2	0	0	0	0	0
East Mcr - Viola Street	241	0	0	0	0	0
East Mcr - Walsden St	59	0	0	0	0	0
North Mcr - Collyhurst maisonettes RTB's	537	154	85	0	0	239
South Mcr - Moss Side, Bowes Street	8,000	7,673	0	0	0	7,673
<b>Sub total</b>	<b>15,692</b>	<b>9,472</b>	<b>85</b>	<b>0</b>	<b>0</b>	<b>9,557</b>
<b>Disabled Facilities</b>	3,817	0	0	0	0	0
<b>CDRP Alleygating</b>	150	0	0	0	0	0
<b>Private Rented Sector - bond / rentwise</b>	30	0	0	0	0	0
<b>Home Improvements</b>						
East Mcr - Powell Street	14	0	0	0	0	0
East Mcr Toxteth St retained stock	991	0	0	0	0	0
East Mcr - Walsden St, (RSL contribution)	-151	0	0	0	0	0
East Mcr - RSL existing stock	45	0	0	0	0	0
North Mcr - Target Hardening	4	0	0	0	0	0
North Mcr - Mid Moston Facelift	315	2	0	0	0	2
North Mcr - Rebecca St	2	0	0	0	0	0
North Mcr - Edith / Burdith	9	0	0	0	0	0
South Mcr - Great Western St	18	0	0	0	0	0
South Mcr - Maine Place	226	0	0	0	0	0
<b>Sub total</b>	<b>1,473</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>
<b>Environmentals</b>						
East Mcr - Alleygating	416	0	0	0	0	0
East Mcr - Southsea garden extensions	13	0	0	0	0	0
East Mcr -Walsden St environs	200	0	0	0	0	0
North Mcr - Alleygating	58	0	0	0	0	0
North Mcr - environs	1	0	0	0	0	0
North Mcr - Rebecca St environs	153	0	0	0	0	0
North Mcr - Trinity Streetscape	16	0	0	0	0	0
South Mcr - Alleygating	165	0	0	0	0	0
East Mcr - Home Maintenance	80	0	0	0	0	0
North Mcr - Rochdale Rd Shops	435	0	0	0	0	0
North Mcr - Home Maintenance	80	0	0	0	0	0
South Mcr - Home Maintenance, (Moss Side and Levenshulme)	160	0	0	0	0	0
City Wide Alleygating	118	0	0	0	0	0
North Mcr - MUGA	40	0	0	0	0	0

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
North Mcr - Rochdale Rd Shops public realm	45	0	0	0	0	0
South Mcr - Fallowfield Triangle, (ALDI store)	500	946	0	0	0	946
<b>Sub total</b>	<b>2,480</b>	<b>946</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>946</b>
<b>Energy Efficiency / Domestic Carbon Reduction</b>	820	0	0	0	0	0
<b>Home Improvement Loans and Grants</b>						
HIA support	599	0	0	0	0	0
Grants and Loans	285	0	0	0	0	0
<b>Sub total</b>	<b>884</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>New Growth Fund acquisitions</b>						
East Mcr - West Gorton	1,402	545	0	0	0	545
North Mcr - Hanson Gardens	90	0	0	0	0	0
South Mcr - Brunswick	180	0	0	0	0	0
<b>Sub total</b>	<b>1,672</b>	<b>545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>545</b>
<b>HCA P &amp; R Grant</b>						
East Mcr - West Gorton acquisitions	157	0	0	0	0	0
East Mcr - West Gorton acquisitions - just confirmed	1,363	0	0	0	0	0
<b>Sub total</b>	<b>1,520</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Fujitsu Receipt: East Mcr - West Gorton acquisitions	1,300	0	0	0	0	0
PFI Land Acquisitions: Miles Platting	2,990	2,832	3,500	800	0	7,132
Higher Blackley East ringfenced receipts: Walker Rd Regeneration	936	622	0	0	0	622
Delivery: Capital project staff delivery costs	2,454	0	0	0	0	0
DFG grant, (Gateway 1 request)	0	2,669	2,669	2,669	0	8,007
Brunswick	328	1,635	3,122	3,989	4,380	13,126
Strategic Housing Regeneration Investment - Collyhurst / West Gorton		1,500	2,500			4,000
Home Improvement Agency Support, (gateway 1 request, subject to review)	0	350	0	0	0	350
PSH Delivery, (gateway 1 request, previously £1,097, reduced to £300k)	0	300	0	0	0	300
Warm Homes	0	303	303	303	0	909
<b>Total Housing (Non HRA)</b>	<b>37,610</b>	<b>21,544</b>	<b>12,179</b>	<b>7,761</b>	<b>5,114</b>	<b>46,598</b>
<b>Total Housing</b>	<b>68,253</b>	<b>52,635</b>	<b>17,637</b>	<b>8,511</b>	<b>5,114</b>	<b>83,897</b>
<b>Children's Services - Education</b>						
<b>Primary Schools Rebuilding Programme:</b>						
Ashgate Primary - Replacement	100	0	2,500	2,230		4,730

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
Accommodation						
Brookburn Primary - Extensions & Alterations	18	0	0	0		0
Maine Road - Pathfinder (aka Divine Mercy)	177	0	0	0		0
Old Moat Primary - New School	813	6,636	229	0		6,865
Parkview Primary - New School	1,870	520	0	0		520
Pike Fold Primary - New School	279	6,239	265	0		6,504
St Agnes Primary - New School	0	0	0	0		0
St.Thomas Primary - New School (aka Irk Valley)	45	0	0	0		0
Varna Street Primary - New School	1,040	5,131	330	0		5,461
Cravenwood Primary - Alterations	2,521	118	0	0		118
<b>Subtotal Primary Schools Rebuilding</b>	<b>6,863</b>	<b>18,644</b>	<b>3,324</b>	<b>2,230</b>	<b>0</b>	<b>24,198</b>
<b>Building Schools for the Future (BSF) - Phase 1</b>	<b>26,553</b>	<b>9,490</b>	<b>1,380</b>	<b>0</b>	<b>0</b>	<b>10,870</b>
<b>BSF Academies</b>	<b>46,457</b>	<b>19,330</b>	<b>17,796</b>	<b>1,571</b>	<b>0</b>	<b>38,697</b>
<b>BSF Phase 2</b>	<b>47,803</b>	<b>41,259</b>	<b>35,242</b>	<b>1,354</b>	<b>0</b>	<b>77,855</b>
<b>Sub-Total all BSF</b>	<b>120,813</b>	<b>70,079</b>	<b>54,418</b>	<b>2,925</b>	<b>0</b>	<b>127,422</b>
<b>Manchester Partnership Programme - Schools Refurbishment Works:</b>						
Various Refurbishments	6,372	2,809	1,611	0		4,420
<b>Other Projects -</b>						
Burnage High School - Support for Arts College	36	0	0	0		0
Newall Green High School 6th Form Centre	285	0	0	0		0
St.Matthews City Learning Centre - Broadcast Quality TV Studio	40	0	0	0		0
<b>Other Programmes -</b>						
ICT Harnessing Technology Grant	1,655	936	0	0		936
Extended Services for Schools	347	0	0	0		0
LEA Liability - Demolition cost Burnage	8	0	0	0		0
Schools Devolved Capital (DFC)	4,951	0	0	0		0
St Peter's RC High School Playing Fields	185	0	0	0		0
Improvements to School Kitchens & Dining Rooms	800	1,385	0	0		1,385
Refurbishment of Music Rooms at Chorlton High School	0	50	0	0		50
Allocations for additional basic need (APP)	1,170	9,112	0	0		9,112
Closed School Demolitions	0	0	0	0		0
St George's Community Centre	290	553	0	0		553
<b>Total Children's Services - Education</b>	<b>143,815</b>	<b>103,568</b>	<b>59,353</b>	<b>5,155</b>	<b>0</b>	<b>168,076</b>
<b>Children's Services - Social Care</b>						
Quality and Access - Early Years and Play	5,447	0	0	0		0



<b>Name of Scheme</b>	<b>Forecast 2010-11 (£000)</b>	<b>2011/12 (£000)</b>	<b>2012/13 (£000)</b>	<b>2013/14 (£000)</b>	<b>Future Years (£000)</b>	<b>Total 2011/12 to F/Years</b>
Building Improvements Sure Start Children's Centres - Phase 3	781	0	0	0		0
<b>Other Programmes/Projects:</b>						
Youth Capital Fund	175	0	0	0		0
Playbuilder	380	0	0	0		0
Aiming High for Disabled Children	652	0	0	0		0
<b>Total Children's Services - Children's Social Care</b>	<b>7,435</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Children's Services</b>	<b>151,250</b>	<b>103,568</b>	<b>59,353</b>	<b>5,155</b>	<b>0</b>	<b>168,076</b>
<b>Adult Social Care</b>						
Whitebeck Court Extra Care Scheme	8,175	0	0	0		0
<b>Total Adult Services</b>	<b>8,175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Highways</b>						
<b>Highways Programme - LTP:</b>						
Bridges Assessment and Strengthening	836	199	0	0		199
Integrated Transport Measures (Minor Works)	3,562	551	0	0		551
Primary Route Network - Bridge Strengthening	31	0	0	0		0
South East Manchester Multi Modal Study (SEMMMS)	718	800	0	0		800
Strategic Road and Footway Maintenance	4,193	4,085	0	0		4,085
Planned Maintenance for the Highways Network / City Capital	825	4,528	1,600	0		6,128
<b>Highways Programme - Non LTP:</b>						
City Centre Public Realm - Metrolink	195	0	0	0		0
City Centre Signage Programme	128	0	0	0		0
Northern Orbital Quality Bus Corridor	17	0	0	0		0
Pavement Repairs Rolling Programme	2,515	75	0	0		75
Quality Bus Corridor - SEMMMS	10	0	0	0		0
Quality Bus Corridor Top Slice	18	0	0	0		0
Urban Traffic Control	3,000	0	0	0		0
Longley Lane Traffic Calming	64	0	0	0		0
Neighbourhood Funding Strategy	795	0	0	0		0
Road Safety for Older People	330	0	0	0		0
Congestion Target Performance Fund	301	690	0	0		690
Burton Rd Traffic Management Scheme	114	635	0	0		635
Making Up of Wyre St	63	0	0	0		0
Openshaw District Centre	916	147	0	0		147
Sustan Links to Schools	81	0	0	0		0
Safer Routes to Schools & 20mph Zones	287	0	0	0		0
<b>Total Highways</b>	<b>18,999</b>	<b>11,710</b>	<b>1,600</b>	<b>0</b>	<b>0</b>	<b>13,310</b>

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
<b>Chief Executive's Regeneration</b>						
<b>North Manchester:</b>						
Cheetham District Centre	818	0	0	0		0
<b>South Manchester:</b>						
Burnage Environmental Improvements Phase 2	51	0	0	0		0
Maine Road Redevelopment	63	0	0	0		0
Range Road Environmental Improvement Works	10	0	0	0		0
St. Phillips, Hulme - Tree Planting	6	0	0	0		0
Victoria Baths Restoration Phase 1 Plus Works	318	0	0	0		0
Victoria Baths Toilet Refurbishment	110	0	0	0		0
Northenden Pedestrian & Public Realm Improvements	11	65	0	0		65
Wythenshawe Forum Regeneration Project	7	0	0	0		0
Hulme High Street Parking Scheme	118	0	0	0		0
Britannia Basin Environmental Scheme	40	0	0	0		0
Whalley Range Conservation Area Environmental Scheme	4	20	0	0		20
<b>Other Projects:</b>						
Oxford Road Digitisation (fibre optic cabling)	723	30	0	0		30
Oxford Road Public Realm Improvements	2,350	0	0	0		0
MAES Accommodation Review	295	0	0	0		0
Etrop Court	60	1,567	0	0		1,567
First Street - Public Realm	2,067	0	0	0		0
Co-operative Estate Redevelopment	0	10,000	10,500	0		20,500
North Manchester Metrolink Station	3,842	0	0	0		0
Levenshulme Inspire	125	0	0	0		0
West Indian Sports & Social Club	228	0	0	0		0
The Farmyard Public House – Learning & Community Space	30	0	0	0		0
First Street - Cultural Facility	0	9,000	10,000	0		19,000
<b>Total Chief Executive's Regeneration</b>	<b>11,276</b>	<b>20,682</b>	<b>20,500</b>	<b>0</b>	<b>0</b>	<b>41,182</b>
<b>Chief Execs - Mainstream Projects</b>						
National Football Museum at Urbis - Adaptations	1,658	6,842	0	0		6,842
<b>Total Chief Executive's Mainstream</b>	<b>1,658</b>	<b>6,842</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,842</b>
<b>Cultural Services - Manchester Galleries</b>						
International Centre for Excellence in Fashion and Textiles - Equipment	50	0	0	0		0
Manchester Art Gallery	46	0	0	0		0
<b>Total Cultural Services - Manchester</b>	<b>96</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
<b>Galleries</b>						
<b>NEM</b>						
<b>Ancoats Urban Village:</b> Public Realm Works	100	7	0	0		7
<b>Site Preparation / Infrastructure Development:</b>						
<b>Creating Opportunities for New Business Dev:</b> Digital Media Centre (formerly Sharp House)	3,979	450	0	0		450
<b>Education - BSF Academies Programme:</b> NEM Beswick Academy - Land Assembly costs (inc land assembly costs of New Beswick Library)	833	186	0	0		186
<b>Extending Housing Choice:</b> South Beswick Land Remediation works	285	0	0	0		0
<b>Medlock Valley:</b> Newton Heath Public Realm	40	0	0	0		0
Crossley Works	54	0	0	0		0
New Islington Public Realm	2,651	597	0	0		597
Sportcity - BMX	11,566	5,462	254	0		5,716
Sportcity - Public Realm	3,398	1,070	0	0		1,070
Miles Platting Joint Service Centre	680	545	36	0		581
Edison Street CPO	560	180	0	0		180
Sportcity Remediation and Site Servicing	7,617	0	0	0		0
Nutsford Vale	241	0	0	0		0
Central Park South Remediation	300	70	0	0		70
Galston St Phase 2	24	0	0	0		0
Access to Nature	0	29	0	0		29
Miles Platting Sub Station	0	100	0	0		100
<b>Total NEM</b>	<b>32,328</b>	<b>8,696</b>	<b>290</b>	<b>0</b>	<b>0</b>	<b>8,986</b>
<b>Total Chief Executive</b>	<b>45,358</b>	<b>36,220</b>	<b>20,790</b>	<b>0</b>	<b>0</b>	<b>57,010</b>
<b>Transformation</b>						
IT - Ongoing Infrastructure Investment Programme	1,230			650	650	1,300
Investment to support ICT disaster recovery	546					0
CRM/SAP	3,968	1,500				1,500
Corporate Contact Centre	315					0
Desktop		700	700			1,400
Network Developments - WAN and LAN		960	1,005			1,965
Data Centre		940	985			1,925
Telephony		400	400			800

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
<b>Total Transformation</b>	<b>6,059</b>	<b>4,500</b>	<b>3,090</b>	<b>650</b>	<b>650</b>	<b>8,890</b>
<b>Corporate Services</b>						
<b>General-</b>						
Land assembly - land adjacent to manchester central	1,300	0	0	0		0
Acquisition of Land at Spinningfields	15,900	0	0	0		0
<b>Programmes-</b>						
Corporate Asset Management Programme (AMP) and Disability Discrimination Adaptation (DDA) Works	10,444	10,000	8,447	8,000		26,447
AMP - Closed Schools Demolitions	727	0	0	0		0
Manchester's Integrated Care and Recording Environment (Micare)	164	0	0	0		0
Town Hall Complex	15,500	52,916	38,460	13,039		104,415
St Peters Square - Public Realm	0	0	0	14,545		14,545
Irish World Heritage Centre	0	678	0	0		678
First Street - Macintosh Mill	1,800	0	0	0		0
Acquisition of Mcer' Wholesale Flowers	785	0	0	0		0
Arndale Bridge	293	507	0	0		507
<b>Total Corporate Services</b>	<b>46,913</b>	<b>64,101</b>	<b>46,907</b>	<b>35,584</b>	<b>0</b>	<b>146,592</b>
<b>Neighbourhood Services - Environment &amp; Operations</b>						
Emergency Control Room	220	0	0	0		0
Mobile Working in Regulatory & Enforcement	161	0	0	0		0
Pavilion Green Roof Piccadilly Gardens	160	0	0	0		0
Relocations within Longley Lane Waste Management	91	0	0	0		0
Waste and Recycling Improvements	1,878	0	0	0		0
Rochdale Canal Contaminated Land	49	0	0	0		0
PARIS Real Time Module Server Licence	15	0	0	0		0
<b>Total Environment &amp; Street Management</b>	<b>2,574</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Neighbourhood Services - Trading</b>						
<b>Markets-</b>						
Church St Market Redevelopment	46	0	0	0		0
<b>Total Neighbourhood Services - Trading</b>	<b>46</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cultural Services - Libraries</b>						
Longsight Library Refurbishment	206	0	0	0		0
East Manchester Academy	568	0	0	0		0

Name of Scheme	Forecast 2010-11 (£000)	2011/12 (£000)	2012/13 (£000)	2013/14 (£000)	Future Years (£000)	Total 2011/12 to F/Years
Brooklands Library @ Health Ac	263	0	0	0		0
The Powerhouse Library Refurbishment	-6	129	0	0		129
Higher Blackley/The Avenue Library and Learning Centre	0	500	0	0		500
<b>Total Cultural Services - Libraries</b>	<b>1,031</b>	<b>629</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>629</b>
<b>Cultural Services - Manchester Leisure</b>						
Alexandra Park Heritage Refurbishment and Restoration	164	100	0	0		100
Cheetham Parks (s106) - Fencing and Essential Works	2	0	0	0		0
Diseased Manchester Poplars - Felling/Replacement	18	0	0	0		0
Fencing, Infrastructure CCTV	281	0	0	0		0
Gorton Baths Demolition	20	0	0	0		0
Skateboarding / BMX in Parks	80	100	0	0		100
Heaton Park & Boggart Hole Clough - Playground Provision	17	0	0	0		0
Heaton Park Boundary Walls	24	0	0	0		0
Hough End Improvement Scheme	8	0	0	0		0
Marie Louise Gardens Refurbishment	80	0	0	0		0
Tennis Courts	91	80	0	0		80
Velodrome Programme - Track Replacement	6	0	0	0		0
Ronald Johnson Playing Fields	50	1,450	0	0		1,450
Parks Pathways Refurbishment Programme	307	0	0	0		0
New Multi Sports	180	0	0	0		0
Wythenshawe Stables Phase 2	0	0	0	0		0
Cavendish Road Park Improvements	7	0	0	0		0
Alexandra Park Improvements	24	0	0	0		0
Free Swimming Initiative	71	0	0	0		0
Chorlton Water Park	34	0	0	0		0
Chorlton Park	110	0	0	0		0
Hollyhedge Park Drainage	24	0	0	0		0
Blackely Forest Footpaths & Access points	24	0	0	0		0
Mancunian Way City Centre Skatepark Phase 2	100	223	0	0		223
<b>Total Cultural Services - Manchester Leisure</b>	<b>1,722</b>	<b>1,953</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,953</b>
<b>Total Neighbourhood Services</b>	<b>5,373</b>	<b>2,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,582</b>
<b>Total all Business Plans</b>	<b>350,380</b>	<b>275,316</b>	<b>149,377</b>	<b>49,900</b>	<b>5,764</b>	<b>480,357</b>