



# GREATER MANCHESTER POLICE AUTHORITY

## REPORT OF THE GMPA TREASURER AND CHIEF EXECUTIVE TO MANCHESTER CITY COUNCIL, RESOURCES AND GOVERNANCE OVERVIEW AND SCRUTINY COMMITTEE

4<sup>TH</sup> FEBRUARY 2010

### GMPA UPDATE ON USE OF RESOURCES INSPECTION 2008/09

#### 1. PURPOSE OF REPORT

- 1.1 The purpose of the report is to update Manchester City Council Scrutiny Committee as to GMP/ GMPA's Use of Resources Inspection 2008/09 findings.

#### 2. EXECUTIVE SUMMARY

- 2.1 Under the previous Use of Resources regime the GMP/GMPA was graded as a 3 (with some specific elements graded as a 4). Under the new regime and recalibration this has changed to a grade of 2 overall. The emphasis that the Audit Commission has placed on the new regime is 'outcomes' and this is interpreted as force performance results.
- 2.1 The Use of Resources inspection regime is conducted at a strategic level and does not generally deal with BCU level information. Therefore, this makes reading the report across directly to local authority partners difficult. In addition, the inspection is on the police authority *and* the force – with the greater emphasis on the Force – and this provides an additional level of complication/co-ordination.
- 2.2 This year the authority/force plan to deliver a joint presentation to inspectors as part of a different approach to evidence presentation. The District Auditor and his team will be conducting a session with Police Authority Members in February 2010, to raise awareness of the Use of Resources inspection process.
- 2.3 The Force has undertaken an ambitious change programme which includes the Optimus Programme and Quest. Optimus uses resource management information and benchmarking data to review the effectiveness of resources and Quest is a programme gradually being rolled out across Basic Command Units, based on lean principles which has already seen

resources being moved from response into neighbourhood policing in some areas. GMPA expects that as the change management programme matures, the Authority's and Force's use of resources will become even more effective.

### 3. KEY FINDINGS

3.1 2008/09 Results are as follows:

**Managing Finances: 2**

**Governing the Business: 3**

**The Management Of Natural Resources, Assets and People:2**

Headline findings are summarised below

- 3.2 The Authority and Force have clear arrangements for managing finances and there is a proven track record of performing in budget and managing potential overspends.
- 3.3 Internal financial reporting is generally good and the organisation has a history of meeting budgets (including during 2007/8 when significant budget savings were required).
- 3.4 Financial performance is a priority for the Authority Chair who provides a strong strategic lead.
- 3.5 The Authority and Force have effective governance arrangements in place.
- 3.6 Collaboration is actively pursued wherever possible. Outcomes include efficiency savings for 2008/09 from the forensic services collaborative contract which are anticipated to be £1.2m.
- 3.7 Information is fit for purpose and supports decision making. There is regular reporting to the Authority showing trends and performance against targets. This is actively used by Authority Members to challenge senior officers regarding performance.
- 3.8 There is a strong ethical framework and culture and the Authority has adopted, promotes and demonstrates the principles of good governance.
- 3.9 The Force and Authority maintains focus on its purpose and vision. The considerable disruption resulting from the death of the Chief Constable, in March 2008, led to a re-assessment of the strategic priorities for the organisation. There has been considerable activity to ensure that programme and project management is delivered consistently across the Force and outcomes continue to be delivered.
- 3.10 The Authority has a very strong Audit and Inspection Committee, with active Members, which include Member visits to BCUs, and accompanying Internal Audit on post implementation review visits.

- 3.11 One area highlighted for improvement was to develop consultation/engagement with the public during the financial planning process.

#### **4. RECOMMENDATION**

- 4.1 Members are asked to consider the contents of this report and any suggestions for developing consultation/engagement with the public and partners during the financial planning process will be gratefully received.

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**DATE:** 21st January 2010

#### **5. IMPLICATIONS**

##### **Financial**

- 5.1 There are no specific financial implications arising as a consequence of this report.

##### **Human Resources**

- 5.2 As the Force reduces its cost base to meet the reduction in public sector funding over the forthcoming years, the shape and size of the organisation will change.

##### **Policy/Strategic Aim/Objectives**

- 5.3 The effective use of resources is utilised as part of the Police Authority's requirement to deliver an efficient and effective police service.

##### **Corporate Governance**

- 5.4 Use of Resources findings are reported to the relevant GMPA committees.

##### **Crime and Disorder Reduction**

- 5.5 The effective uses of resources will ultimately improve crime and disorder outcomes across Greater Manchester.

##### **Best Value/Performance Management**

- 5.6 The Audit and Inspection Committee the delivery Use of Resources Inspection.

### **Legal**

5.7 There are no implications as a consequence of this report.

### **Equalities**

5.8 There are no implications as a consequence of this report.

### **Risk Management**

5.9 Detailed feedback is provided separately to the authority which is then risk assessed..

### **Children and Young People**

5.10 There are no specific implications as a consequence of this report.