

**MANCHESTER CITY COUNCIL**

**REPORT FOR RESOLUTION**

**COMMITTEE:** Resource and Governance Overview and Scrutiny Committee

**DATE:** 7 February 2008

**SUBJECT:** Manchester's Local Area Agreement

**REPORT OF:** The Chief Executive  
The City Treasurer

**PURPOSE OF REPORT:**

To invite comments on development of the new LAA for Manchester so far as it relates to the remit of this Committee.

To enable the Committee to discuss how it wishes to scrutinise delivery of the LAA.

**RECOMMENDATIONS:**

Members are asked to note that comments from the Committee on the new LAA will be taken into account during the negotiation phase and reported to the Executive before final decisions are taken to enter into the agreement.

At this stage it would be particularly helpful to have views from this Committee on the Story of Place and the proposed choice of priorities.

**FINANCIAL CONSEQUENCES FOR THE REVENUE AND CAPITAL BUDGET:**

None

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## **BACKGROUND DOCUMENTS**

LAA Guidance  
Manchester's Sustainable Community Strategy.

## **WARDS AFFECTED**

All

## **IMPLICATIONS FOR:**

|              |                     |             |            |
|--------------|---------------------|-------------|------------|
| Anti-Poverty | Equal Opportunities | Environment | Employment |
| None         | None                | None        | None       |

## **1. Introduction**

- 1.1. The Local Government and Public Involvement in Health Act (LGPIH) 2007 gives Elected Members a stronger role in the scrutiny of partnerships. It will be an agreement between the Council with its partners on the Manchester Partnership and the government, mediated by Government Office North West (GONW). The statutory duty on our partners to co-operate in setting the LAA targets and to have regard to these targets in the exercise of their decisions provides a stronger basis for delivery through joint working. The LAA is a welcome acknowledgement by central government of the importance of different priorities for different places.
- 1.2 The LGPIH Act and the new LAA provides an opportunity for this Committee to exert stronger overview and scrutiny of the Manchester Board. Accountability for this board to the Council is provided by the Chair of the Board (Councillor Sir Richard Leese).

The Deputy Chief Executive (Performance) is the lead officer for the Board.

- 1.3 The following approach is being taken to the development of the LAA:-
- That the LAA for Manchester should be more than a performance management regime, it should be a delivery plan for the next three years of the Community Strategy. As well as identifying the priorities it should also identify how we will improve partnership working to achieving those priorities.
  - It should be owned by Members of the Council and at the highest levels by the main public and voluntary sector partners in the City.
  - The Manchester LAA should be unique in promoting a culture of innovation within partnership working.
  - The Manchester LAA should flow from the agreed Community Strategy and link to the proposed Multi Area Agreement for Greater Manchester. This is a separate agreement to improve the performance of the Greater Manchester Economy, covering areas like skills, enterprise, housing and transport.

## **2. Story of Place**

- 2.1 The starting point for the discussion with government on the LAA is to submit a narrative explaining our “story of place”. Our story of place was submitted by the deadline of 31 December. The document is attached at Appendix 1. This will be further developed and summarised to form part of the final LAA document. Views from the Committee on whether this is a fair summary of what we are trying to achieve in Manchester would be welcome.

### **3. Priorities**

- 3.1 The government have asked the Council and its partners to submit its priorities for service improvement and delivery across the city. This will result in the agreement of up to 35 designated targets for delivery through the LAA. Our approach to this has been to start from the existing State of the City indicator framework which the Council and its partners have already agreed as part of the Community Strategy for Manchester. We have therefore brought this up to date and the latest version is attached at Appendix 2. Members may wish to comment on the proposed indicators at Appendix 2.
- 3.2 The next stage will be to choose which indicators we wish to negotiate targets for with government i.e. the up to 35 designated targets. This will be done after consultation with the relevant Executive Members and the choice of indicators will be reported to a future meeting of this Committee.
- 3.3. However, the targets we agree with the government are only part of the LAA. We will seek to include the whole of the State of the City indicator framework in our LAA so that any targets we agree with our partners locally with no involvement of government will still have the backing of the statutory duty for partners to have regard to the targets in the exercise of their mainstream functions.
- 3.4 As we do now, we will measure as many as possible of our State of the City indicators at ward level. This will enable the production of further State of the Wards reports as an important support for ward co-ordination. By including this in the new LAA we will strengthen links between ward co-ordination and our partners and the impact of their functions at ward level.
- 3.5 We will also establish as many baselines as possible for these indicators for the city's black and ethnic minority population. This will be important in helping to measure the impact of all agencies and partnerships on the objectives of Agenda 2010.
- 3.6 By basing the LAA on the Manchester State of the City indicator framework we will use it for performance reporting through the existing framework of quarterly performance reports and annual State of the City and State of the Ward reports. Quarterly Performance Reports can be circulated to Overview and Scrutiny Committees enabling all committees to identify performance issues. This Committee has already agreed to receive quarterly performance monitoring reports on the delivery of the Community Strategy.
- 3.7 Discussions with government about the selection of indicators will be followed by a process of setting targets for the next three years. This stage will be critical. We need to ensure that we agree targets that are realistic but also sufficiently stretching to realise the ambitions set out in the Community Strategy.

## 4. Delivery

4.1 We are proposing to use the LAA to improve partnership working. Four aspects, over and above improvement within individual partnerships, have been identified across all partnerships. These are:-

- Commissioning
- Further development of neighbourhood focused working in particular the skills, attitudes and behaviours needed within public services.
- Communications within partnerships, and of partnerships to Members and the public.
- Partnership governance which will focus on strengthening connections between partnership working and local democratic accountability through the Council. This will include and build upon the new process for Overview and Scrutiny Committees included in the LGPIH Act. Developing relations between this Committee and the Manchester Partnership and the agencies within it will be critical to the governance of partnerships including performance, risk, financial and people management within partnerships.

4.2 Overview and Scrutiny of these aspects of the LAA will rest with this Committee.

## 5. Specific Challenges

5.1 We want the LAA to create a culture of innovation within public services delivery in Manchester. We need public services to have the willingness and support to tackle entrenched problems in new ways. We are therefore proposing seven specific challenges for public service innovation to form part of the LAA. These are not meant to represent the highest level of priorities for the City; they are areas that are both priorities and where we believe there are significant possibilities to create examples of innovation. The intention would be to deliver the innovation over the next three years, and spread learning to partnership working more generally in the City.

5.2 The specific challenges are listed in the table below.

| <b>Challenge</b>                      | <b>Lead Exec Member</b>                            | <b>Lead O &amp; S Committee</b> |
|---------------------------------------|--|---------------------------------|
| Aspiration and Well-being             | Councillor Jim Battle<br>Councillor Basil Curley   | Health and Well-being           |
| Green City                            | Councillor Neil Swannick<br>Councillor Eddy Newman | Communities and Neighbourhoods  |
| Resident Wages                        | Councillor Sue Murphy<br>Councillor Bernard Priest | Economy, Employment and Skills  |
| Children and Young People as Citizens | Councillor Sheila Newman                           | Children and Young People       |
| Community Cohesion                    | Councillor Val Stevens                             | Citizenship and Inclusion       |
| Guns and Gangs                        | Councillor Jim Battle                              | Citizenship and Inclusion       |
| Preventing Violent Extremism          | Councillor Val Stevens                             | Citizenship and Inclusion       |

Although each challenge has a Lead Overview and Scrutiny Committee, the Resource and Governance Committee will be able to maintain an overview through its monitoring of overall LAA delivery.

## **6. Resources**

- 6.1 The Area Based Grant (ABG) brings together a range of existing funding streams into one pot, with a commitment from government to remove all ringfencing from the existing streams. This will provide Manchester much greater flexibility to allocate these resources to Manchester priorities. The test will be whether we are achieving the priority targets in the LAA, not whether we are complying with national funding criteria set in Whitehall.
- 6.2 Allocation of area based funding will be undertaken through the Council's budget and business planning process. As the grant allocations have only been announced recently, it is proposed that allocations for ABG will be made for 2008/09 only. This includes an appropriate allocation of the Working Neighbourhood Fund which replaces Neighbourhood Renewal funding. If this proposal is accepted by the Executive, next year will be treated as a transitional year whilst we further develop systems and capacity for commissioning, programme and performance management from 2009/10 onwards. This approach is necessary because although there will be greater freedom to allocate these resources to Manchester priorities, in the short term they are already committed to existing programmes. The opportunity from 2009/10 onwards is to align the resources much more tightly to the priorities identified through the LAA and the Community Strategy. The Resources and Governance Overview and Scrutiny Committee can maintain an overview of all resource allocations.
- 6.3 Overview and Scrutiny of the resources under the LAA will rest with this Committee.

## **7. Conclusion**

- 7.1 The new LAA will provide an opportunity for greater Overview and Scrutiny of partnerships and partners, in the delivery of the priorities agreed for Manchester. This will strengthen accountability and communication to Members and the public.
- 7.2 Members are asked to comment on the Story of Place at Appendix 1 and the initial choice of indicators (for the LAA) at Appendix 2.
- 7.3 Further reports on the development of the LAA will be provided to the Committee as required.

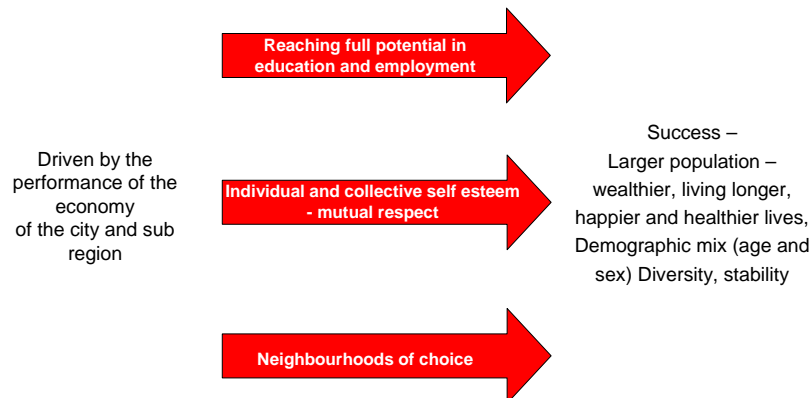


**Manchester's Local Area Agreement Priorities**

**Submission to Government  
15 January 2008**

Manchester has identified its priorities for its Local Area Agreement (LAA) in consultation with partners and residents. Its priorities have been drawn from the city's Community Strategy agreed in 2006. The Local Strategic Partnership – The Manchester Partnership – will deliver the LAA in accordance with the agreed delivery path that is articulated in the diagram below, taken from the Community Strategy.

**Manchester – A World Class City**



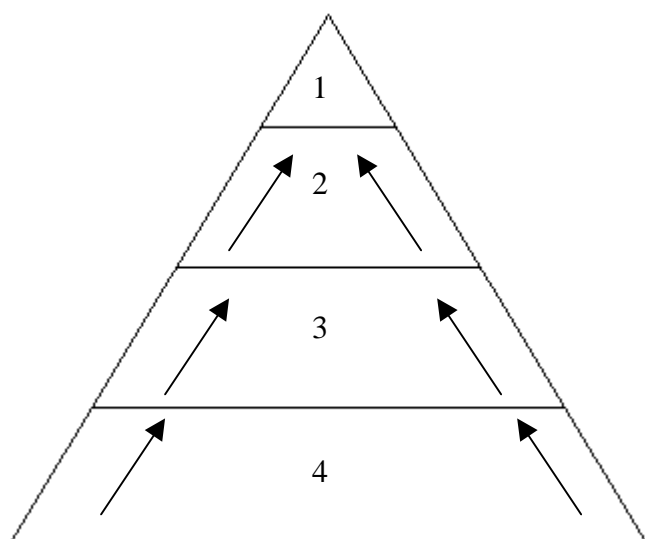
The three arrows at the centre of the diagram are the core drivers. They take the economic success described on the left and connect it to the better outcomes for Manchester people described on the right. The arrows are called spines because they cut across and support all of the actions that need to be taken in order to address Manchester's priorities. The pre-requisite to the spines is to create the conditions for sustainable economic success.

Working to these guiding principals, the thematic partnerships examined their work in detail to establish to what extent each activity delivered progress against each, or all, of the spines. Everything done by partners must relate to the path stated in the Community Strategy if the vision is to be achieved by 2015. The first State of the City report on delivering the Community Strategy was produced for the year 2006/07. This provided a snapshot of what had been achieved against the spines framework. In analysing the data the Partnership recognised that particular attention was needed in relation to resident wages; on aspiration and wellbeing; on children having the right skills, aspirations and competencies to access local jobs; and on maintaining community cohesion.

The Local Area Agreement provides Manchester with an opportunity to focus on local issues that, if resolved, would have the greatest impact for residents. Our priorities have been systematically identified from consultations and intelligence gathering as evidenced above. A delivery framework for the Community Strategy exists and is one that incorporates quarterly monitoring, evaluation, analysis and challenge. Accountability is paramount and the Local Area Agreement in 2008 will improve accountability between partners.

There is a three-tier structure for delivery: City-wide through the Community Strategy with the Local Area Agreement; District-wide through area regeneration frameworks and district administrative arrangements; at neighbourhood level through ward co-ordination and neighbourhood partnerships. For instance, Crime and Disorder is addressed at ward level through Neighbourhood Partnerships, Local Tasking meetings and Area Case Panels, and at District level through Partnership Business Groups. Capacity to deliver high quality public services tailored to specific needs at neighbourhood level will continue to be built. Enhanced sub-regional governance arrangements through the Multi-Area Agreement provide the opportunity for the city and wider conurbation to drive real improvements in employment, skills and productivity and we are working with sub-regional partners to ensure arrangements are robust and in place as soon as possible.

The Community Strategy describes a framework of indicators against which progress towards the vision is evaluated. To deliver the indicators proposed for Manchester's LAA this framework has been revised. The structure of the framework is illustrated below:-



**Level 1** indicators show the outcomes we expect to see if the vision of the Community Strategy is achieved. These are 10 year indicators.

**Level 2** indicators are indicators of outcomes most directly relevant to the three spines of the Community Strategy (reaching potential through education and employment; creating neighbourhoods of choice; collective and individual self-esteem and mutual respect).

**Level 3** indicators are high-level indicators identified by thematic partnerships during their action planning process, as contributing most to achieving the spines.

**Level 4** contains indicators of activities that will have the biggest impact on achieving the outcomes at Levels 2 and 3.

We are proposing LAA targets that will further address areas where intervention will make the biggest difference in solving problems affecting the lives of people in Manchester covering the following priorities:

**PRECONDITION – SUSTAINED ECONOMIC GROWTH**

- Enable residents to access jobs
- Business growth
- Taking a lead in developing a green city

**NEIGHBOURHOODS OF CHOICE**

- Quality sustainable physical environment
- Safer neighbourhoods - both in reality and perception
- Quality and choice of housing

**REACHING FULL POTENTIAL**

- Routes into work for Young People
- Residents wages and skills
- Reducing unemployment/economic inactivity and increasing employment for residents
- Education attainment and attendance
- Statutory DCSF targets (mandatory for all LAAs)
- Children's health
- Family poverty
- Keeping children safe
- Healthy lifestyle
- Parenting

**INDIVIDUAL AND COLLECTIVE SELF-ESTEEM**

- Supporting vulnerable residents
- Building social capital
- Personal ability to flourish (aspiration, wellbeing, happiness)
- Community Cohesion
- Localised/ personalised services in partnership with residents and organisations
- Developing a sense of place and community pride

The attached table on the adjacent pages lists the indicators in our revised State of the City Framework. From the list of indicators we will be selecting 35 in addition to the statutory indicators for Children and Young People for inclusion in our Local Area Agreement.



**State of the City Indicator Framework**

**Table 1:Level 1 State of the City Indicators**

|                                      |  |
|--------------------------------------|--|
| <b>Level 1</b>                       |  |
| <b>Level 1 priorities</b>            | <b>Level 1 SOC Indicators</b>  |
| <b>Larger population</b>             | ONS overall population   |
|                                      | GVA (Gross Value Added)  |
|                                      | Median Incomes   |
| <b>Wealthier</b>                     | Gap between the average resident wage and average workplace wage compared to core cities   |
|                                      | Life expectancy male – gap in life expectancy for Men in Manchester and the England average  |
|                                      | Life expectancy female – gap in life expectancy for Women in Manchester and the England average  |
| <b>Living Longer Healthier Lives</b> | Possible healthy life expectancy indicator / years of good health  |
| <b>Happier Lives</b>                 | Universal measure of well-being - Life Satisfaction - All things considered, how satisfied are you with your life as a whole nowadays? |
| <b>Demographic mix and diversity</b> | ONS population estimates (age, gender and ethnicity)   |
|                                      | Primary school population  |
|                                      | Increase owner occupied  |
|                                      | The percentage of people who feel that their local area is a place where people from different backgrounds can get on well together    |
| <b>Stability and Cohesion</b>        | Percentage change in Council tax payers and percentage housing benefit recipients as a measure of sustainability                       |

**Table 2: Level 2,3 and 4 State of the City Indicators:**

| <b>Spine</b>           | <b>Overall Priority - Key determinants</b> | <b>Level 2 SOC indicators</b>                   | <b>Level 3 SOC indicators</b>  | <b>Level 4 SOC indicators (including local PIs)</b>                   |
|------------------------|--|---|--|---|
| <b>Economic Growth</b> | <b>Enable residents to access jobs</b>     |   | Congestion - Average journey per mile at morning peak  | Increase number of employers adopting sustainable travel plans        |
|                        |  |   | Working age people with access to employment by public transport (and other specified modes) | Increase transport to major employment sites                          |
|                        |  |   | Buses running on time  | Increase numbers of job advertisers trained to offer transport advice |
|                        |  |   |  | Improved passenger satisfaction with bus reliability                  |
|                        | <b>Business growth</b>                     | Enterprise - Stock of VAT registered firms (WS) | GVA (across 5 districts)   | Floor space   |
|                        |  |   | Reduce transport barriers to business growth   | Business start ups  |
|                        |  |   |  |   |

| Spine | Overall Priority - Key determinants             | Level 2 SOC indicators | Level 3 SOC indicators                        | Level 4 SOC indicators (including local PIs)   |   |
|-------|---|------------------------|---|--|---|
|       |   |                        |   | Congestion - average journey time per mile at morning peak + public transport patronage                            |   |
|       | <b>Taking a lead in developing a green city</b> |                        | CO2 reduction from Local Authority operations | Reduction in CO2 for all partners in the PSB   |   |
|       |   |                        |   | Level of air quality – reduction in NOx and primary PM10 emissions through local authority’s estate and operations |   |
|       |   |                        |   |  | Mode of transport to school   |
|       |   |                        |   |  | Number of participants in environmental business pledges                |
|       |   |                        |   |  | Number of new build housing units that are ECO - very good or excellent |

| Spine                    | Overall Priority - Key determinants      | Level 2 SOC indicators                         | Level 3 SOC indicators   | Level 4 SOC indicators (including local PIs)  |
|--------------------------|--|--|--|---|
| Neighbourhoods of Choice | Quality sustainable physical environment | Rate of improvement in ward environment scores | Access to services and facilities by public transport, walking and cycling | Levels of graffiti, litter, detritus and fly-posting  |
|                          |  | Levels of fly-tipping                          |  | % reduction in stray dogs   |
|                          |  | Household waste recycled or composted          |  | Correlation between community view of environmental hot spots and SEM ward action plans       |
|                          |  | Residual household waste per head              |  | Number of sites cleaned through enforcement as a percentage of the privately owned grot spots |
|                          |  |  |  | Number of sites remaining clean 12 months after enforcement                                   |
|                          |  |  |  | On street compliance with parking legislation   |
|                          |  |  |  | Improved local biodiversity – active management of local sites                                |

| Spine | Overall Priority - Key determinants                          | Level 2 SOC indicators   | Level 3 SOC indicators   | Level 4 SOC indicators (including local PIs)  |
|-------|--|--|--|---|
|       |  |  |  | Municipal waste land filled   |
|       |  |  |  | Increase in ratio of Local Nature Reserve hecterage relative to residential population                  |
|       | <b>Safer neighbourhoods - both in reality and perception</b> | Serious violent crime rate   | Perceptions of ASB   | Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks |
|       |  | Serious acquisitive crime rate)  | Alcohol related hospital admissions                            | Reduction in bus shelter damage   |
|       |  | Reduce ASB and crime of the greatest importance to local people and increase public confidence | Drug users in effective treatment                              | Arson   |
|       |  | Reduce reoffending in adults and young people  | Rate of proven re-offending by young offenders                 | Number of ASB incidents on and around public transport  |
|       |  | Reduce drug and alcohol related harm (local indicator) (MN+GD)                                 | Children killed or seriously injured in road traffic accidents | Reduction of perception and fear of crime and ASB on and around public transport (local indicator) (JL) |
|       |  |  |  |   |

| Spine | Overall Priority - Key determinants | Level 2 SOC indicators | Level 3 SOC indicators                           | Level 4 SOC indicators (including local PIs)  |
|-------|-------------------------------------|------------------------|--|---|
|       |                                     |                        | Number of young people involved in gang activity | Satisfaction of different groups with the way the police and the local council dealt with anti social behaviour |
|       |                                     |                        |  | Ethnic composition of offenders on YJS disposals  |
|       |                                     |                        |  | Gun crime rate  |
|       |                                     |                        |  | Repeat incidents of domestic violence   |
|       |                                     |                        |  | Reduce assaults with injury rates   |
|       |                                     |                        |  | Reduce serious sexual offences  |
|       |                                     |                        |  | Reduce serious knife crime  |
|       |                                     |                        |  | Reduce serious gun crime  |
|       |                                     |                        |  | Build resilience to violent extremism   |
|       |                                     |                        |  | Protect against terrorist attack  |
|       |                                     |                        |  | Dealing with local concerns about ASB and crime by police and LA  |
|       |                                     |                        |  | Perceptions of drunk/rowdy behaviour  |
|       |                                     |                        |  | Perceptions of drug use or dealing  |
|       |                                     |                        |  | Adult re-offending rates for those under probation supervision  |
|       |                                     |                        |  | Reduce level of serious reoffending   |

| Spine | Overall Priority - Key determinants  | Level 2 SOC indicators   | Level 3 SOC indicators                       | Level 4 SOC indicators (including local PIs)   |
|-------|--------------------------------------|--|--|--|
|       |                                      |  |  | Re-offending rate of PPOs  |
|       |                                      |  |  | Reduce reoffending by sex offenders  |
|       |                                      |  |  | Young people sentenced to custody  |
|       |                                      |  |  | Increase young offender access to suitable accommodation   |
|       |                                      |  |  | Drug users in effective treatment  |
|       | <b>Quality and choice of housing</b> | To achieve Community Strategy target of 60% home ownership by 2015. We will achieve 50% home ownership by 2010/11  | Number of affordable homes delivered (gross) | Number of sales that are below the regional lower 15 <sup>th</sup> and 25 <sup>th</sup> percentile |
|       |                                      | Number of vacant and blighted properties which have been empty for 6 months or longer and that are returned to use | Net additional homes provided                | Mean house prices by type  |
|       |                                      |  |  | No. households living in temp accommodation  |

| <b>Spine</b>   | <b>Overall Priority - Key determinants</b> | <b>Level 2 SOC indicators</b>                                   | <b>Level 3 SOC indicators</b>                                  | <b>Level 4 SOC indicators (including local PIs)</b>                       |
|--|--|---|--|---|
|  |  |   | Number of households accessing affordable housing              | Number of empty property management orders                                |
|  |  |   | % decent social and private homes                              | Rate of stock turnover by occupancy and by tenure                         |
| <b>Reaching Full Potential in Education and Employment</b> | <b>Routes into work for Young People</b>   | Proportion 16-18 Not in Education Employment or Training (NEET) | NEETs by ward  | CYP participation in high quality PE and sport                            |
|  |  | Level 2 qualifications by age 19                                | Participation in apprenticeships (16-18 and 19)                | Participation of 17 years olds in education and training                  |
|  |  | Level 3 qualifications by age 19                                | Young offenders (NEETS)  | Take up of 14-19 learning diplomas  |
|  |  |   | Young peoples participation in positive activities             |   |
|  | <b>Residents wages and skills</b>          | Working age population qualified to at least Level 2 or higher  | Working age population qualified to at least level 3           | Manchester residents achieving at least one Skills for Life qualification |
|  |  | Learners achieving level 1 qualification in literacy            | Working age population qualified to at least Level 4 or higher |   |

| Spine | Overall Priority - Key determinants  | Level 2 SOC indicators                               | Level 3 SOC indicators                                | Level 4 SOC indicators (including local PIs)   |
|-------|--|--|---|--|
|       |  | Learners achieving level 3 qualification in numeracy | Migrants English language skills and knowledge        |  |
|       | <b>Reducing unemployment/economic inactivity and increasing employment for residents</b> |  | % of people where health affects the work they can do | Number of residents claiming out of work benefits in worst performing neighbourhoods |
|       |  | Overall employment rate                              |   |  |
|       |  | Number of residents claiming out of work benefits    | Number of people self employed                        | Rate of people moving from work to Incapacity Benefit                                |
|       |  |  |   | Benefit type and area  |
|       |  |  |   | Business compliance  |
|       |  |  |   | Satisfaction of businesses with LA regulation services                               |
|       |  |  |   | NI 183 Impact of local authority regulatory services on the fair trading environment |
|       | <b>Education attainment and attendance</b>   |  |   | Food establishments in the area which are broadly compliant with food hygiene law    |
|       |  | Under 18 Conception rates                            | Number of looked after children                       | Number of young carers known   |
|       |  |  | Rate of permanent exclusions from schools             | Attendance in secondary and primary  |

| <b>Spine</b> | <b>Overall Priority - Key determinants</b>             | <b>Level 2 SOC indicators</b> | <b>Level 3 SOC indicators</b>   | <b>Level 4 SOC indicators (including local PIs)</b>                 |
|--------------|--|-------------------------------|---|---|
|              |  |                               |   | Library measures - e.g. National Year of Reading                    |
|              |  |                               |   | Vulnerable under achieving pupils                                   |
|              |  |                               |   | Number of children becoming looked after                            |
|              |  |                               |   | Number of Looked After Children (excl Unaccompanied Asylum Seekers) |
|              |  |                               | -   | Young carers achievement  |
|              |  |                               | -   | Number of SureStart centres   |
|              | <b>Statutory DCSF targets (mandatory for all LAAs)</b> |                               | L4 or above KS2 English and maths   |   |
|              |  |                               | Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest |   |

| <b>Spine</b> | <b>Overall Priority - Key determinants</b> | <b>Level 2 SOC indicators</b> | <b>Level 3 SOC indicators</b>  | <b>Level 4 SOC indicators (including local PIs)</b> |
|--------------|--|-------------------------------|--|---|
|              |  |                               | Achievement of at least 78 points across the EY foundation stage with at least 6 in each of the scales in Personal Social and Emotional Development and Community, Language and Literacy |   |
|              |  |                               | KS2-3 progression English  |   |
|              |  |                               | KS2-3 progression maths  |   |
|              |  |                               | KS3-4 progression English  |   |
|              |  |                               | KS1-2 progression English  |   |
|              |  |                               | KS1-2 progression maths  |   |
|              |  |                               | L5 or above KS3 English and maths  |   |
|              |  |                               | L5 or above KS3 science  |   |
|              |  |                               | KS3-4 progression maths  |   |

| <b>Spine</b> | <b>Overall Priority - Key determinants</b> | <b>Level 2 SOC indicators</b>            | <b>Level 3 SOC indicators</b>               | <b>Level 4 SOC indicators (including local PIs)</b>                                  |
|--------------|--|--|---|--|
|              |  |  | LAC L4 KS2 English                          |  |
|              |  |  | LAC L4 KS2 maths                            |  |
|              |  |  | LAC KS4 5 A-C (including English and maths) |  |
|              |  |  | KS4 5 A-C (including English and maths)     |  |
|              |  |  | Secondary school persistent absence rate    |  |
|              |  |  |   |  |
|              | <b>Children's health</b>                   | Emotional health of children             | Substance misuse by young people            | Number of cavities/ interventions  |
|              |  |  |   | Effectiveness of CAHMS interventions   |
|              | <b>Family poverty</b>                      | Proportion of children living in poverty |   | Number of families receiving assistance due to debt problems                         |
|              | <b>Keeping children safe</b>               |  |   | Levels of local nuisance perceived as caused by young people                         |
|              |  |  |   | Number of children identified as involved in gang activity or at risk of involvement |
|              |  |  |   | Number of children admitted to hospital with alcohol related conditions              |
|              |  |  |   | Number of children in drug treatment   |

| <b>Spine</b> | <b>Overall Priority - Key determinants</b>   | <b>Level 2 SOC indicators</b>          | <b>Level 3 SOC indicators</b>                            | <b>Level 4 SOC indicators (including local PIs)</b>             |  |
|--------------|--|--|--|---|--|
|              |  |  |  | Number of children involved in prostitution                     |  |
|              |  |  |  | Number of DV incidents where children are involved              |  |
|              |  |  |  | Number of young people breaching ASBOs                          |  |
|              |  |  |  | Children killed or seriously injured in road traffic accidents  |  |
|              |  | <b>Healthy lifestyle</b>               | All age all cause mortality (NI 120) (IB)                | Suicide and undetermined injury mortality rate                  | 3x30 mins exercise - Active People Survey                      |
|              |  |  |  | Access to green spaces  | Proportion of employers adopting travel plans                  |
|              |  |  |  |   | Increase number of children walking / cycling to school        |
|              |  |  |  | People killed or seriously injured in road traffic accidents    |  |
|              |  | <b>Parenting</b>                       |  |   |  |
|              | <b>Individual and Collective Self Esteem</b> | <b>Supporting vulnerable residents</b> | Number of vulnerable people achieving independent living | Childhood obesity   | No of vulnerable people support to maintain independent living |
|              |  |  | Health life expectancy at age 65                         | Satisfaction of people over 65 with both home and neighbourhood |  |

| <b>Spine</b> | <b>Overall Priority - Key determinants</b>                             | <b>Level 2 SOC indicators</b>                             | <b>Level 3 SOC indicators</b>                         | <b>Level 4 SOC indicators (including local PIs)</b>   |
|--------------|--|---|---|---|
|              | <b>Build Social Capital</b>  | Satisfaction with their neighbourhoods as a place to live | People who believe they can influence decision making | Satisfaction with Cultural Services, Positive press coverage - Events and Manchester International Festival |
|              |  | A thriving third sector                                   | Volunteering  | Level of satisfaction with Lib, Galleries, Parks, Leisure   |
|              |  |   | Civic participation                                   | Attendance and participation in high profile events.  |
|              |  |   | Electoral turnout                                     | Number of people participating in environmental campaigns   |
|              |  |   |   | Level of satisfaction with Lib, Galleries, Parks, Leisure.  |
|              |  |   |   | Number of people participating in environmental business pledges  |
|              |  |   |   | Number of Britain in Bloom entries  |
|              | <b>Personal ability to flourish (aspiration, wellbeing, happiness)</b> | Overall satisfaction with life as a whole nowadays        | Young peoples participation in positive activities    | People who want to move in the next two years   |
|              |  |   | Belong in neighbourhood                               | Percentage of people who felt that they can turn to others when in need                                     |
|              |  |   | Adult participation in sport                          | Measure of satisfaction with their personal relationships   |
|              |  |   |   |   |

| Spine | Overall Priority - Key determinants   | Level 2 SOC indicators   | Level 3 SOC indicators  | Level 4 SOC indicators (including local PIs)            |
|-------|---|--|---|---|
|       |   |  | Overall self reported measure of health and well being                            |   |
|       | <b>Community Cohesion</b>   | People from different backgrounds who get on well together in their area | People feel that they are treated with respect and dignity                        | Outreach Library services?<br>Targeted Leisure sessions |
|       |   |  | Measure of transience   | Resident satisfaction with public transport services    |
|       |   |  | Measure of diversity  | Measure of satisfaction with current standard of living |
|       | <b>Localised/ personalised services in partnership with residents and organisations</b> |  | Fair treatment by local services  |   |
|       |   |  | Number of people who are able to take responsibility for directing their own care |   |
|       |   |  | Self reported experience of social care users                                     |   |
|       |   |  | User reported measure of respect and dignity in their treatment                   |   |

| <b>Spine</b> | <b>Overall Priority - Key determinants</b>             | <b>Level 2 SOC indicators</b> | <b>Level 3 SOC indicators</b> | <b>Level 4 SOC indicators (including local PIs)</b> |
|--------------|--|-------------------------------|-------------------------------|---|
|              | <b>Developing a sense of place and community pride</b> |                               |                               |   |