

**Report to:** Resources and Governance Overview and Scrutiny Committee

**Date:** Thursday 24<sup>th</sup> May

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**Title:** Information on the Manchester Board and Public Service Board

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### **1. Purpose of Report**

This report provides brief details on the structure and work of the two high level groups of the Manchester Partnership; the Manchester Board and the Public Service Board (PSB).

The details are provided to support the Resources and Governance Overview and Scrutiny Committee in determining your work programme and the potential relationship of the Committee to the Manchester Board and PSB.

### **2. Recommendation**

- Note the information about the Manchester Board and PSB
- Note the current performance (level 1 and 2) of the Partnership Appendix A
- Consider the items at section 7 for inclusion on the Committee's work programme

### **3. Contact Officer**

Kath Smythe, Manchester Partnership Team Leader, telephone 0161 234 4060

## 4. Membership

The Manchester Board the non-executive body, has an understanding of high level issues and the influence to drive the priorities outlined in Manchester's Community Strategy, the Board meets quarterly. The Public Service Board (PSB) meets four-weekly and is focused on delivering the Community Strategy and Local Area Agreement outcomes.

The membership of the Manchester Board is the combination of those who hold PSB members to account for their organisation's performance, e.g. the Police Authority, PCT Board, Leader of Manchester City Council, and members who provide a wider perspective – media/cultural, faith and voluntary sector. The Manchester Board ensures the PSB fulfils its role in overseeing delivery of the Community Strategy. It also has an outward facing role of, promoting, explaining and lobbying for Manchester priorities throughout Manchester, the North West, nationally and internationally.

The membership of the Public Service Board (PSB) is the highest-level management of the main public service organisations of the city; Community Network for Manchester and Manchester Council for Community Relations are also represented. The PSB brings together managers at the most senior level to affect change across public services in order to maximise delivery of Community Strategy priorities across key partner organisations. The PSB also has a role in performance managing progress of the Community Strategy and Local Area Agreement.

The Community Strategy is the agreed strategy for Manchester, it was agreed by the Executive in June 2006 and approved by full Council 12<sup>th</sup> July 2007. The main part of the Community Strategy is the agreed 3 spines, shown in the diagram below. All partner organisations have signed up to this vision for Manchester by 2015.

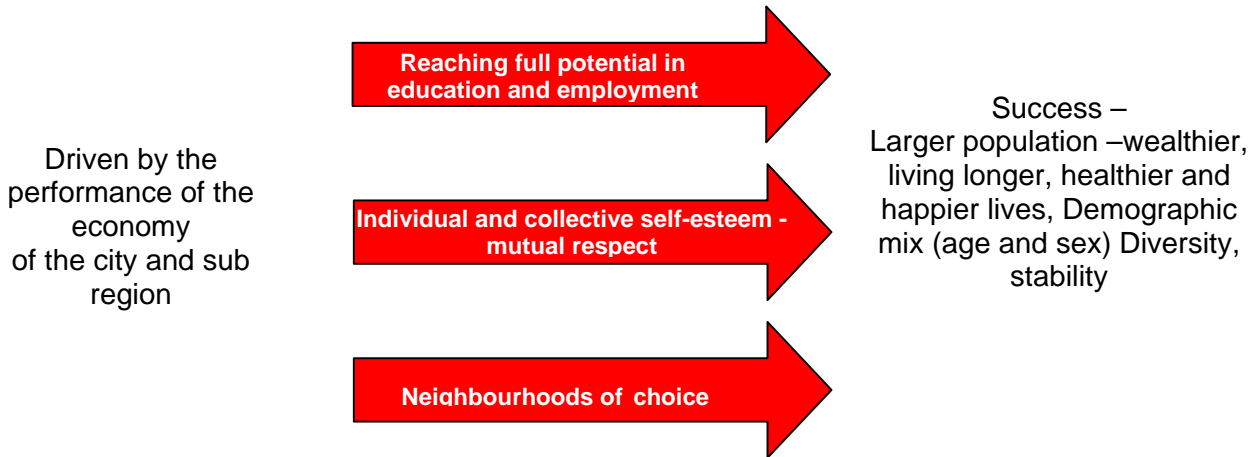
The premise of the vision is that the continued economic growth of Manchester provides a fertile landscape to improve all residents' lives. Firstly by ensuring everyone who lives work or studies in Manchester is reaching their full potential, in education and employment. Then as people share in the economic success of the City they don't move out of Manchester but rather, as there are neighbourhoods of choice, they settle and invest in Manchester as a place, promoting stable and diverse communities. Both of these spines, 'reaching full potential' and 'neighbourhoods of choice' cannot be achieved without the middle spine – individual and collective self-esteem / mutual respect. This is about individuals and communities taking, and being given, responsibility for their own improvement. Engaging with people so that they can actively and positively change the future of Manchester and therefore build a better city. This middle spine is recognition that the best services and physical regeneration of Manchester will not improve everyone's lives unless all residents are given a real opportunity to participate and shape their own future. This is not purely altruistic; we know people who invest in their own lives will also invest in their communities and in Manchester as a whole. The right hand side of the diagram shows how the Manchester Board and PSB will measure the success of the Community Strategy over time; these performance measures are given in section 8 of this report.

The Local Area Agreement is the agreement between Manchester Partnership and central government, brokered by Government Office North West. It outlines the priorities for Manchester and central government and how the partnership will perform on those priorities over a three-year period.

## Diagram 4.1 The Community Strategy Spines

### Vision

#### Manchester – A World Class City



The attached Appendix b gives the full membership of the Manchester Board and PSB and the other thematic partnerships

#### 5. Main areas of work

Both the Manchester Board and PSB are relatively new groups. The Manchester Board held their first meeting in December 2006 and the PSB in November 2006.

At the second meeting of the Manchester Board the Community Strategy was discussed in-depth and the Board accepted the responsibility for ensuring and overseeing delivery. The Manchester Board, because of their role in negotiating on and lobbying for Manchester priorities, is initially working on developing a shared in-depth understanding of Manchester. This means at their next meeting (17 July 2007) they will receive detailed statistical information on Manchester through the 'State of the City' report and additional information on the changing population of Manchester. These reports will inform their further agendas.

The PSB is accountable for the delivery of the Community Strategy to the Manchester Board and accountable to the Manchester Board, GONW and central government for the delivery of the LAA (including LPSA2 targets). Their main areas of work at the moment are:

- Ensuring partnership structures are well-developed and focused on the three spines of the Community Strategy
- Ensuring that the basic conditions for effective partnership working to delivery the Community Strategy are in place across Manchester Partnership
- Developing the revision of the Local Area Agreement for March 2008 with a focus on the spines
- Ensuring the delivery of the Community Strategy
- Identifying, researching and directing cross-cutting work such as community cohesion

- Ensuring area working through ward co-ordination and district management is embedded throughout the Manchester Partnership.

## 6. Performance Management

As the Manchester Board and PSB are so recently formed their performance management is still under development. There are external requirements of performance reporting for the LAA that are incorporated in the agreed performance framework. The planned performance reporting products are shown in the table below:

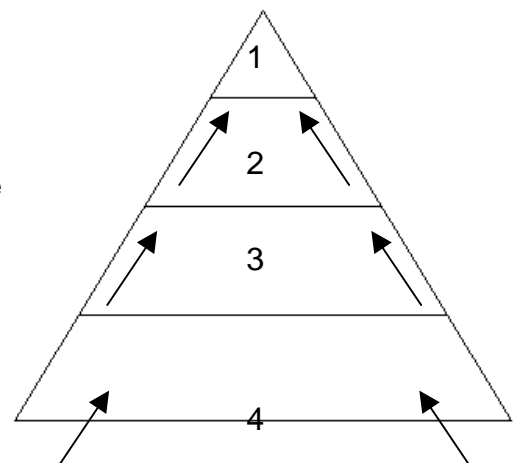
**Table 6.1 Planned Performance Reports of Manchester Board and PSB**

Product	Purpose	Timescale
State of the City	Repository of high level statistical data and understanding about Manchester	To be reported to the Manchester Board 17 <sup>th</sup> July Potentially an annual refresh (December each year)
Annual Report	High level overview of how the partnership are delivering on the Community Strategy over the previous year (incorporating LAA annual reporting)	To be reported to the Manchester Board September 2007
Quarterly reporting	Quarterly performance reporting on the Community Strategy and LAA delivery to enable the PSB to identify any issues in delivery. This will incorporate some in-depth analysis of emerging issues	First quarter report to go to the PSB 31 <sup>st</sup> July
Area performance reporting	This is yet to be developed but it is anticipated that quarterly reporting will contain an element of district and ward level performance information. There may also be an annual 'state of the ward' report containing relevant statistical information by ward.	Not yet determined

### State of the City Indicators

The State of the City indicators measure progress towards achieving the vision and high-level objectives in the Community Strategy. They are a number of levels:

- **Level 1** – measuring outcomes from the vision that are focussed on improvements for Manchester people for example *wealthier* is measured using average income,
- **Level 2** – measuring those outcomes that are most relevant to the three spines in the Community Strategy.
- **Level 3** – indicators which are being identified by the thematic partnerships and stated in the action plans
- **Level 4** – a range of *early warning* indicators which are developed by thematic partnerships, in action plans.



## **7. Potential interaction with Resources and Governance Overview and scrutiny Committee**

It has already been agreed that the agendas and minutes for the Manchester Board and PSB will be sent to the members this Committee.

The key issue for a strong and close relationship between this Committee and the partnership is in the promotion of democracy and accountability within the Manchester Partnership.

This Committee can add value by a focus on the key issues of

- Governance arrangements for partnership working to deliver the Community Strategy
- Raising the accountability of partner organisations to deliver Community Strategy priorities
- Influencing the use of funding, both mainstream and Local Area Agreement funding available to partnerships towards Manchester priorities
- Providing a 'reality check' about the experience at ward level of the delivery by the partnership

### **Performance reporting**

In addition to the agendas and minutes it is proposed that performance reports, as illustrated in the table 6.1 will also be sent to the chair of the Committee for circulation to all members if appropriate and to inform the forward work programme of the Committee. The quarterly results and relevant state of the city indicators will be incorporated into these reports.

### **Policy development**

Potential areas of policy development for this Committee to consider over the next twelve months are:

- Area working; ensuring all thematic partnerships have effective area working structures and the ability to provide area specific services if necessary and the development of the district delivery plans.
- Revision of Manchester's Local Area Agreement including accountabilities for targets across public service organisations
- Local Area Agreement strategic funding review, how funding should be allocated in the future
- Membership, structures, relationships between partnerships and organisations and accountabilities of the Manchester Partnership

These suggested areas have all had an Overview and Scrutiny Work Programme Suggestion Form completed for them

## Appendix A Current performance on State of the City indicators, level 1 and 2

**Table A.1 Level 1 indicators and current measures**

Indicator		Result	Comparison to last year
Population	Total population of Manchester	441,200 (2005 ONS Mid Year Estimates)	Growing
Gross Value Added	GVA available only for Greater Manchester South, of which Manchester City is part	£26,940m	Improved
Income	Median Incomes (residence based)	£333 per week (ONS)	Improved
Life-expectancy	Gap in life expectancy for men in Manchester and the England average	4.3 (2004-2006)	Improved
	Gap in life expectancy for women in Manchester and the England average	2.8 (2004-2006)	Improved
Community cohesion	The percentage of people who feel that their local area is a place where people from different backgrounds can get on well together	72% (06/07 Best Value Survey)	Improved
Resident satisfaction	% surveyed who are satisfied with Manchester as a place to live	63% (06/07 Best Value Survey)	Reduced (03/04 65%)

**Table A.2 Level 2 indicators and current measures**

Indicator		Result	Direction of Travel
<b>Neighbourhoods of Choice</b>			
British Crime Survey Overall Crime	To reduce Overall BCS recorded crime by 25% by 2007/8 (narrowing the gap between the worst wards and the Manchester average)	At 6 month point of LAA (Apr-Sept 06) overall BCS crime has reduced by 10.2 per cent from the baseline year of 2003/04	However, recent trends have shown a slight worsening of performance from the same period in 05/06
Measure of how safe people feel	Survey respondents who perceive their neighbourhood to be a safe place to live	56% (Best Value Survey 2005/06)	Improved
Improve Liveability	Proportion of relevant land and highways assessed as having significant or heavy deposits of litter	18% (05/06)	Improved
Reduce empty homes	Number of vacant and blighted properties which have been empty for 6 months or longer and that are returned to use	Not available	N/A
Recycling and composting	% of household waste recycled and composted	20.4% (Apr-Dec 06/07)	Improved
Modal shift	Increasing the percentage of person trips to the regional centre made by means other than the private car	64% (DfT Surveys 05/06)	N/A

Indicator	Result	Direction of Travel	
<b>Reaching full potential</b>			
Those Not in Education, Employment or Training (NEETs)	Proportion 16-18 Not in Education Employment or Training (NEET)	10.9% (Connexions database, Dec 2006)	Improved
Skill level of population	Proportion of population with skills at NVQ level 3 or above	48.6% (Annual Population Survey 2005)	N/A
5 A*-C at GCSE and equivalent	KS4 – Increasing the proportion of pupils achieving at least 5 GCSEs A*-C and equivalent	46.9% (2006)	Improved
Unemployment	Unemployment Rate	3.9% unemployment (Jan 07 – ONS)	Worsened
Out of work benefits	Reducing the number of residents in receipt of out of work benefits	62,300 (DWP figures, August 2006)	Improved
<b>Self-esteem / Mutual Respect</b>			
Influencing local decisions	% of people surveyed who feel they can influence decisions in their area	31% (Best Value Survey 06/07)	Reduced (though note difference to methodology of calculation from previous result)

## **Appendix A**

### **Membership of Manchester Partnership**

This appendix gives the current details of the membership of the Manchester Partnership. As the thematic partnerships are still **completing their reviews** most (excepting the culture and transport partnership) are **still to finally confirm their membership**, the lists provided here are the current membership and may be subject to change over the next three months. Relevant overview and scrutiny committees will be informed of the confirmed membership of each of the thematic partnerships.

#### **1. Manchester Board**

- Cllr Richard Leese, Leader Manchester City Council (Chair)
- Cllr Roger Jones, Greater Manchester Passenger Transport Executive
- Mr Wadi Nassar, Manchester Council for Community Relations
- Gail Porter, Government Office North West
- Davy Iredale, Community Network 4 Manchester (participant from the voluntary and community sector)
- Cllr Paul Murphy, Greater Manchester Police Authority
- Right Reverend Nigel McCullough, (participant from the Faith community)
- Evelyne Asante-Mensah, Primary Care Trust
- Peter Fell, Manchester University (participant from media and culture)

*Note that the current 3 participants are positions that will be open for recruitment to the Board*

#### **2. Public Service Board (PSB)**

- Steve Mycio, Deputy Chief Executive (Performance) Manchester City Council (Chair)
- Laura Roberts, Chief Executive Manchester Primary Care Trust (deputy Chair)
- Chief Superintendent Gerry Donnellan, Greater Manchester Police
- Pauline Newman, Manchester City Council, Director of Children's Services
- Mike Reardon, Manchester City Council, Director of Neighbourhood Services
- Eammon Boylan, Manchester City Council, Deputy Chief Executive (Regeneration)
- Davy Iredale, Community Network 4 Manchester
- Elaine Bowker, Learning and Skills Council
- Mike Keegan, Job Centre Plus
- Gail Porter, Government Office North West,
- Keith Howcroft, Greater Manchester Passenger Transport Executive
- Khan Moghul, Manchester Council for Community Relations

#### **3. Crime and Disorder Reduction Partnership**

##### **Crime and Disorder Performance Board Proposed New Membership:**

- Steve Mycio, Deputy Chief Executive (Performance) Manchester City Council
- Cllr Jim Battle, Lead Member, Crime & Disorder
- Richard Barnes, Greater Manchester Probation
- Susan Triggs, Assistant Director, Strategy, Policy and Housing Needs Manchester Housing Manchester City Council
- Maureen Noble, Head of Crime & Disorder
- Bill Hughes, Team Leader Crime & Disorder
- Mike Reardon, Director of Neighbourhood Services

- Jacquie O'Neil, Government Office North West
- John Brinnand, Superintendent Greater Manchester Police
- Graham Plant, Greater Manchester Fire Service
- Bill Harrop, Greater Manchester Fire Service
- Gerry Donnellan, Chief Superintendent, A Division, Greater Manchester Police
- Dave Keller, Chief Superintendent, B Division, Greater Manchester Police
- Alan Cooper, Chief Superintendent, C Division, Greater Manchester Police
- Cllr Paul Murphy, Greater Manchester Police Authority
- Sarah Khalil, Domestic Abuse Co-ordinator
- Eleanor Roaf, North Primary Care Trust
- Tim Kyle, Greater Manchester Probation
- Richard Barnes, Greater Manchester Probation

### **Executive Partnership Group**

- Jim Battle, Executive Member, Crime and Disorder, Manchester City Council
  - Paul Murphy, Executive Member, Direct Services, Manchester City Council
  - Steve Mycio, Deputy Chief Executive, Manchester City Council
  - Maureen Noble, Acting Head of Service, Crime and Disorder, Manchester City Council
  - Bill Hughes, Team Leader, Crime and Disorder, Manchester City Council
  - Gerry Donnellan, Chief Superintendent, A Division, Greater Manchester Police
  - Dave Keller, Chief Superintendent, B Division, Greater Manchester Police
  - Bill Harrop, Borough Commander, Greater Manchester Fire and Rescue Service
  - Graham Plant, Borough Commander, Greater Manchester Fire and Rescue Service
  - John Brinnand, Partnership Superintendent, Greater Manchester Police
  - Tim Kyle, District Manger, Greater Manchester Probation
  - Bernard Leach, Manchester Community Information Network
  - Mick Hurley, Manager, Manchester Multi-Agency Gang Strategy
  - Susan Triggs, Assistant Director, Strategy, Policy and Housing Needs, Manchester City Council Housing Services
  - Sally Bradley, Primary Care Trust
  - Kate MacDonald, Head of Youth Offending Team, Manchester YOT
  - Paul Cullen, Safer Neighbourhoods Coordinator, Crime and Disorder Unit, Manchester City Council
  - Jennet Peters, Partnership Advisor, Government Office North West
  - Andrew Mackintosh, Senior Crown Prosecutor, Crown Prosecution Service
  - Khan Moghal, Chief Executive, Manchester Council for Community Relation
  - Simon Barraclough, Detective Superintendent, Greater Manchester Police
  - Chris McLoughlin, Assistant Director, Children's Services, Manchester City Council
  - Graham Johnston, Her Majesties Prison Service Manchester,
  - Richard Barnes, District Manager, Greater Manchester Probation
  - Jane Jackson, Thematic Policy Officer, Manchester City Council
  - Alan Cooper, Chief Superintendent, C Division, Greater Manchester Police
  - Dave McNulty, Senior Crime Reduction Advisor, Greater Manchester Transport Executive
  - Richard Barnes, District Manager, Greater Manchester Probation
  - Mike Reardon, Head of Neighbourhood Services, Manchester City Council
  - Gary McNair, Her Majesties Prison Service
  - Kath Smythe, Manchester Partnership Manager, Manchester City Council
  - Rachel Christie, Head of Environmental Services, Manchester City Council
- Note there are also a number of linked Crime and Disorder Boards

- YOT Board
- Drugs and Alcohol Steering Group (DAST Board)
- MMAGs Board

#### **4. Sustainable Neighbourhoods Partnership**

##### **Proposed Membership, still under review:**

- Director of Neighbourhood Services
- An Executive Member
- A Key Developer in Manchester who has links to a wider group of developers
- Head of Planning
- A lead person for Building Schools for the Future
- Head of Arms Length Management Organisation (Housing)
- A lead person for Housing Market Renewal
- A lead person for Green City
- A lead person from Primary Care Trust (infrastructure and neighbourhood working)
- A lead person from Greater Manchester Police (neighbourhood working)
- A Registered Social Landlord
- A lead person from Greater Manchester Passenger Transport Executive
- Private Sector representative (possible Manchester Council for Community Relations)
- Community Network 4 Manchester representative

#### **5. Health and Well-Being Partnership**

##### **Proposed New Membership:**

- Executive Member for Adult Services
- Executive Member for Children's Services
- Chair of the Manchester Primary Care Trust (PCT)
- Nominated Non-Executive Director (NED) of the Manchester Primary Care Trust / General Practitioners (GP) representative for Practice Based Commissioning
- Chief Executive of the Primary Care Trust
- Director of Public Health (PCT)
- Director of Commissioning (PCT)
- Deputy Chief Executive/Chief Officer
- Director of Children's Services
- Director of Adult Social Care
- Community Network 4 Manchester Representative
- Director of Manchester Joint Health Unit (Convenor)

#### **6. Economy and Local Employment Partnership**

**Both partnership groups are currently under review**

##### **Strategy & Investment Membership:**

- Mike Keegan, Job Centre Plus
- Nick Gerrard, Manchester Enterprises
- Rashmani Hooshang, Learning and Skills Council
- Wayne Shand Manchester City Council

##### **E&LEP Membership:**

- Mike Keegan, Job Centre Plus

- Nick Gerrard, Manchester Enterprises
- Rashmani Hooshang, Learning and Skills Council
- Wayne Shand, Manchester City Council
- Councillor Val Stevens, Executive Member Manchester City Council
- Gary Copitch, Manchester Communication Information Network (MCIN) (Learning skills Council)
- John Hacking, Community Network Skills Board
- Agenda 2010 Representative

## **7. Children's Board**

### **Proposed New Membership:**

- Director / Chief Executive Level:
- Local Authority – Chief Executives and Children's Services
- Primary Care Trust
- Greater Manchester Police
- Learning and Skills Council (LSC)
- Voluntary and Community sector (VCS)

Note there are 5 outcome sub-groups with wider membership

## **8. Adults Board**

### **Proposed New Membership:**

- Caroline Marsh, Director of Adult Services, Manchester City Council
- Mike Reardon, Director of Neighbourhoods Services Manchester City Council
- Laura Roberts, Chief Executive Primary Care Trust
- Sara Radcliffe, Head of Commissioning, Primary Care Trust
- John Harrop, Primary Care Trust
- Gill Heaton, Acute Trusts – Central
- TBC, Acute Trusts – South
- Steven Farvey, Acute Trusts – North
- Mike Keegan, Job Centre Plus
- Chris Hulse, Job Centre Plus
- Sue Chambers, Primary Care Trust
- Wayne Shand, Manchester City Council
- Vicky Rosin, Assistant Chief Executive (Cultural Services) Manchester City Council
- Nicky Parker, Manchester City Council
- Deborah McLaughlin, Manchester City Council
- Susan Triggs, Assistant Director, Strategy, Policy and Housing Needs Manchester Housing Manchester City Council

## **9. Cultural Partnership:**

### **Membership:**

- Lyn Barbour, Director, Creative Industries Development Service Ltd.
- Faye Salisbury, Arts Development Manager, Community Arts North West
- Clare Connor, Chief Executive, MLA North West
- Chris Dodd, Sport England North West
- Debbie Gold, Sport England North West
- Councillor Mark Hackett, Executive Member for Culture and Leisure
- Peter Fell, Director of Regional & Economic Affairs, University of Manchester
- Jane Luca, Controller of Regional Affairs, ITV Granada

- John Lucy, Director of Public Health, South Manchester Primary Care Trust
- Cheryl Gayle-Fagan, Serco Leisure
- Paul Mee, Serco Leisure
- Anthony Preston, Head of Resource Development, Arts Council England, North West
- N Khan Moghal, Chief Executive, Manchester Council for Community Relations
- Kathy Clayton, Principal Policy Officer, Manchester Leisure
- Mick Regan, Principal Community Development Manager, Manchester Leisure
- Wendy Broadbent, Learning, Children and Young People's Manager, Libraries and Theatres Department, Manchester City Council
- Vicky Rosin, Assistant Chief Executive: Culture, Manchester City Council
- Jane Dawson, Deputy Executive Director, Culture North West
- Fay Chapman, Head of Marketing, Hallogen Ltd
- Sue Robinson, Coordinator, Artsnet c/o Community Arts Northwest
- Victoria Braddock, Brand Development Manager, Marketing Manchester
- Virginia Tandy, Director of Manchester City Galleries, Manchester City Council, Manchester Art Gallery
- Jennet Peters, Government Office North West
- Sophie Fosker, Thematic Pools Coordinator, Community Network for Manchester
- Peta Singer, Manchester Citizens Advice Bureau
- Ruth MacKenzie, Manchester International Festival
- Henry Owen-John, Planning & Development Regional Director, English Heritage
- Karen May, Development Manager, Heritage Lottery Fund
- Trevor Matthews, Link Advisor, Manchester Education Partnership
- Sarah O'Donnell, Head of Regional Affairs, External Relations Manchester Metropolitan University
- Ivan Wadeson, Chief Executive, Arts About Manchester

#### **10. Transport Thematic Partnership:**

- Greater Manchester Industrial Mission (Transport Chaplain – Chair)
- Manchester City Council (Executive Member for Planning and Environment)
- Manchester City Council (Transport Policy, Engineering Services)
- Greater Manchester Passenger Transport Association / Executive
- Bus operators
- Rail operators / Network Rail
- Metrolink
- Highways Agency
- Greater Manchester Police
- Manchester Friends of the Earth
- Manchester Airport
- Greater Manchester Pedestrians Association
- Community Network for Manchester / Transport Pool
- Greater Manchester Community Voluntary Organisation (representative)
- Higher Education Precinct
- Community Transport Manchester
- Manchester City Centre Management Company

## **11. Agenda 2010 Steering Group**

- Councillor Afzal Khan (Lead in race issues) Manchester City Council
- Steve Mycio (Chair) Deputy Chief Executive (Performance) Manchester City Council  
Geoff Little, Assistant Chief Executive, (Performance) Manchester City Council
- Sara Todd, Acting Head of Regeneration Manchester City Council
- Forid Meah, Head of Corporate Performance Group, Manchester City Council
- David Keller, Chief Superintendent Divisional Commander  
Greater Manchester Police
- Mark Burtonwood, Superintendent, (deputy for David Keller) Greater Manchester Police
- Miguel Jackson, Team Leader for Inclusive Schooling Diversity and Inclusion, Children Services Manchester City Council
- Mark Darbey, Senior District Co-ordinator, (deputy for Miguel Jackson) Diversity and Inclusion Team, Children's Services, Manchester City Council
- Claudette Webster, Associate Director for Access & Inclusion Manchester PCT
- Ged Devereux, Principal Programme Manager, (deputy for Claudette Webster), Manchester Joint Health Unit, Manchester City Council
- Mike Keegan, External Relations Manger, Job Centre Plus, Greater Manchester District,
- Khan Moghal, Chief Executive, Manchester Council for Community Relations
- Atiha Chaudry, Chair, Manchester Black Minority Ethnic (BME) Community Network
- Katy Carmichael, Local Area Agreement Project Manager, Manchester City Council,
- Sarah Benjamins, Sustainable Neighbourhoods Partnership Coordinator, Manchester City Council,
- Tim Dibble, Race Equality Policy Officer, Crime and Disorder Team, Manchester City Council,
- Emnet Araya/Mumba Kafula, Agenda 2010 Manager, Manchester Partnership, Manchester Council