MANCHESTER CITY COUNCIL

REPORT FOR RESOLUTION

COMMITTEE: Children and Young People Overview and Scrutiny

DATE: 22 May 2007

SUBJECT: Children and Young People’s Partnership

REPORT OF: Director of Children’s Services

PURPOSE OF REPORT:
To explain the relationship between the scrutiny process and the Children and Young People’s Partnership in the context of revised LSP structures and interagency governance arrangements within children’s services, and an updated Children and Young People’s Plan.

RECOMMENDATIONS:
Members are asked to:
• note the progress with establishing effective interagency governance arrangements and the review of the Children and Young People’s Plan
• consider the proposals to bring further reports on these issues at a timetable to be agreed with the Chair

FINANCIAL CONSEQUENCES FOR THE REVENUE BUDGET:
None

FINANCIAL CONSEQUENCES FOR THE CAPITAL BUDGET:
None

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Email: graham.mellors@manchester.gov.uk
1. **Background**

1.1 All Overview and Scrutiny Committees are receiving reports that continue the process of establishing a closer relationship between the scrutiny process and the Manchester Partnership (the Local Strategic Partnership). Attached to this report (Annex 1) is an extract from the report to the Resources and Governance Overview and Scrutiny Committee that provides an overview of the recently established Manchester Board and Public Service Board. This report focuses on developments within the Children and Young People’s Partnership, particularly revised interagency governance arrangements and the review of the Children and Young People’s Plan.

2. **Interagency Governance Arrangements**

2.1 The Government expects that children’s trust arrangements will be in place in all areas during 2008. Effective interagency governance is one dimension of these arrangements and complements the other dimensions of a shared vision, and integrated strategy, front-line delivery and processes. In brief, interagency governance arrangements will need to provide the leadership and multi-agency accountability and performance management to help drive improvements in outcomes for children and young people.

2.2 The Children’s Board and Children and Young People’s Partnership have agreed the bare bones of a revised governance structure (see diagram in Annex 2). A temporary working group of the Partnership is working on the terms of reference and membership of, and the nature of the relationship between each group. The working group is due to report to the Children’s Board and Partnership in early June. Once agreed there will be further work to operationalise the revised arrangements which will include streamlining and bringing a clearer structure to the existing partnership structure.

2.3 There are a number strands of work related to the development of interagency governance:

- The changes in the wider Manchester Partnership, including District Public Service Boards, the development of the new Health and Well-being Board and the role of Scrutiny.
- The positioning of Agenda 2010 and other equalities issues;
- The development of district-based integrated commissioning infrastructure;
- Work on the partnership with schools including governors;
- Re-launch of the Manchester Young People’s Council, young people’s district fora and the strengthening of school councils;
- Embedding the strategic involvement of the voluntary and community sector.

2.4 Although the governance arrangements are changing, the role of the Children’s Board as the highest-level body responsible for improving the outcomes for children and young people will remain in place. In effect, the Children’s Board will be formalised as the ‘executive board’ of the Children
and Young People’s Partnership and therefore the key body to link to Scrutiny now and in the future. The main members of the Children’s Board are:

- Pauline Newman, DCS (chair), City Council
- Steve Mycio, Deputy Chief Executive (Performance), City Council
- Laura Roberts, Chief Executive, Manchester PCT
- Gerry Donnellan, Chief Superintendent, Greater Manchester Police
- Elaine Bowker, Area Manager, Learning and Skills Council
- Shirley Adams, Voluntary and Community Sector

2.5 It is proposed that a further report on interagency governance is brought to Scrutiny Committee at a timescale to be agreed with the Chair, and if feasible, at the same time as revised Children and Young People’s Plan (see below).

3. Work Programme Priorities 2007/08

3.1 There is a new annual cycle of review and prioritization, one of the many changes introduced under Every Child Matters programme. Called the Annual Performance Assessment (APA), it entails a number of structured meetings between children’s trust partners and Government Office North West during which Manchester’s performance is reviewed and priorities for the next 12 months are agreed. These priorities then feed into the review of the Children and Young People’s Plan (see below).

3.2 The following is a summary of the APA priorities for 2007/08:

- Mental health, including emotional resilience and preventative services
- Sexual health and teenage pregnancy
- Looked after children – prevention, outcomes, and placement quality
- Educational attainment
- School attendance
- Outcomes for 14-19 year olds, including those not in education, employment or training (NEETs)

3.3 This year Manchester’s performance is being supported through a Performance Improvement Board (PIB) involving regional and national Government officials and senior local authority staff, including the Chief Executive. Only recently established, the PIB has been agreed the following focus:

- Implementation of Manchester’s children’s trust model
- Secondary age attainment
- Teenage pregnancy
- Looked after children
- School attendance
- 14-19 outcomes
- Emotional health and well-being
4. **Children and Young People’s Plan**

4.1 The above priorities have been used to shape the review of the Children and Young People’s Plan, which is due to be submitted to the DfES by 14 June 2007. Every area is required to have a Plan and to review it annually. The Plan outlines the high-level work programme for the Children’s Board and the wider Partnership. It will be supported by more detailed thematic, service and district level business plans, as most appropriate to the issue in question. One of the core functions of existing groups within the Children and Young People’s Partnership has been to develop the Plan, and this will continue in the future alongside an increased emphasis on and support for delivery and performance management.

4.2 As mentioned above, it is proposed to report to Scrutiny on the revised Children and Young People’s Plan at a date to be agreed with the Chair, and at the same time as reporting on interagency governance.

5. **Conclusion**

5.1 Members are asked to note the progress with establishing effective interagency governance arrangements and the review of the Children and Young People’s Plan and consider the proposals to bring further reports.
Annex 1: Extract from a report to the Resources and Governance Overview and Scrutiny Committee – 24 May 2007

Overview of Developments in the Manchester Partnership

Membership

The membership of the Manchester Board is the combination of those who hold PSB members to account for their organisation’s performance, e.g. the Police Authority, PCT Board, Leader of Manchester City Council, and members who provide a wider perspective – media/cultural, faith and voluntary sector. The Manchester Board ensures the PSB fulfils its role in overseeing delivery of the Community Strategy. It also has an outward facing role of, promoting, explaining and lobbying for Manchester priorities throughout Manchester, the North West, nationally and internationally.

The membership of the Public Service Board (PSB) is the highest-level management of the main public service organisations of the city; Community Network for Manchester and Manchester Council for Community Relations are also represented. The PSB brings together managers at the most senior level to affect change across public services in order to maximise delivery of Community Strategy priorities across key partner organisations. The PSB also has a role in performance managing progress of the Community Strategy and Local Area Agreement.

Main areas of work

Both the Manchester Board and PSB are relatively new groups. The Manchester Board held their first meeting in December 2006 and the PSB in November 2006.

Manchester Board, because of their role in negotiating on and lobbying for Manchester priorities, is initially working on developing a shared in-depth understanding of Manchester. This means at their next meeting (17 July 2007) they will receive detailed statistical information on Manchester through the ‘State of the City’ report and additional information on the changing population of Manchester. These reports will inform their further agenda’s.

The PSB is accountable for the delivery of the Community Strategy to the Manchester Board and accountable to the Manchester Board, GONW and central government for the delivery of the LAA (including LPSA2 targets). Their main areas of work at the moment are:

- Ensuring partnership structures are well-developed and focused on the three spines of the community strategy
- Ensuring that the basic conditions for effective partnership working to delivery the Community Strategy are in place across Manchester Partnership
- Developing the revision of the Local Area Agreement for March 2008 with a potential focus on aspiration and well being
- Ensuring the delivery of the Community Strategy
- Identifying, researching and directing cross-cutting work such as community cohesion
- Ensuring area working through ward co-ordination and district PSBs (formerly PAFs) is embedded throughout the Manchester Partnership.
Performance Management

As the Manchester Board and PSB are so recently formed their performance management is not yet fully developed. There are external requirements of performance reporting for the LAA that are incorporated in the planned performance framework. The planned performance reporting products are shown in the table below:

Planned Performance Reports of Manchester Board and PSB

<table>
<thead>
<tr>
<th>Product</th>
<th>Purpose</th>
<th>Timescale</th>
</tr>
</thead>
<tbody>
<tr>
<td>State of the City</td>
<td>Repository of high level statistical data and understanding about Manchester</td>
<td>To be reported to the Manchester Board 17th July Potentially an annual refresh (December each year)</td>
</tr>
<tr>
<td>Annual Report</td>
<td>High level overview of how the partnership are delivering on the Community Strategy over the previous year (incorporating LAA annual reporting)</td>
<td>To be reported to the Manchester Board September 2007</td>
</tr>
<tr>
<td>Quarterly reporting</td>
<td>Quarterly performance reporting on the Community Strategy and LAA delivery to enable the PSB to identify any issues in delivery. This will incorporate some in-depth analysis of emerging issues</td>
<td>First quarter report to go to the PSB 31st July</td>
</tr>
<tr>
<td>Area performance reporting</td>
<td>This is yet to be developed but it is anticipated that quarterly reporting will contain an element of district and ward level performance information. There may also be an annual ‘state of the ward’ report containing relevant statistical information by ward.</td>
<td>Not yet determined</td>
</tr>
</tbody>
</table>
Current performance

State of the City Indicators

The State of the City indicators include measures at a number of levels:

- Level 1 – measuring outcomes from the vision that are focused on improvements for Manchester people for example **wealthier** is measured using average income,
- Level 2 – measuring those outcomes that are most relevant to the three spines in the Community Strategy.
- Level 3 – indicators which are being identified by the thematic partnerships and stated in the action plans, and
- Level 4 – a range of **early warning** indicators which are being developed by thematic partnerships, in action plans.

State of the City results as at March 2007

Level 1 indicators and current measures

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Result</th>
<th>Comparison to last year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Population</td>
<td>Total population of Manchester</td>
<td>441,200 (2005 ONS Mid Year Estimates)</td>
</tr>
<tr>
<td>Gross Value Added</td>
<td>GVA available only for Greater Manchester South, of which Manchester City is part</td>
<td>£26,940m</td>
</tr>
<tr>
<td>Income</td>
<td>Median Incomes (residence based)</td>
<td>£333 per week (ONS)</td>
</tr>
<tr>
<td>Community cohesion</td>
<td>The percentage of people who feel that their local area is a place where people from different backgrounds can get on well together</td>
<td>72% (06/07 Best Value Survey)</td>
</tr>
<tr>
<td>Resident satisfaction</td>
<td>% surveyed who are satisfied with Manchester as a place to live</td>
<td>63% (06/07 Best Value Survey)</td>
</tr>
</tbody>
</table>
## Level 2 indicators and current measures

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Result</th>
<th>Direction of Travel</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Neighbourhoods of Choice</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>British Crime Survey Overall Crime</td>
<td>To reduce Overall BCS recorded crime by 25% by 2007/8 (narrowing the gap between the worst wards and the Manchester average)</td>
<td>At 6 month point of LAA (Apr-Sept 06) overall BCS crime has reduced by 10.2 per cent from the baseline year of 2003/04</td>
</tr>
<tr>
<td>Measure of how safe people feel</td>
<td>Survey respondents who perceive their neighbourhood to be a safe place to live</td>
<td>56% (Best Value Survey 2005/06)</td>
</tr>
<tr>
<td>Improve Liveability</td>
<td>Proportion of relevant land and highways assessed as having significant or heavy deposits of litter</td>
<td>18% (05/06)</td>
</tr>
<tr>
<td>Reduce empty homes</td>
<td>Number of vacant and blighted properties which have been empty for 6 months or longer and that are returned to use</td>
<td>Not available</td>
</tr>
<tr>
<td>Recycling and composting</td>
<td>% of household waste recycled and composed</td>
<td>20.4% (Apr-Dec 06/07)</td>
</tr>
<tr>
<td>Modal shift</td>
<td>Increasing the percentage of person trips to the regional centre made by means other than the private car</td>
<td>64% (DfT Surveys 05/06)</td>
</tr>
<tr>
<td><strong>Reaching full potential</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Those Not in Education, Employment or Training (NEETs)</td>
<td>Proportion 16-18 Not in Education Employment or Training (NEET)</td>
<td>10.9% (Connexions database, Dec 2006)</td>
</tr>
<tr>
<td>Skill level of population</td>
<td>Proportion of population with skills at NVQ level 3 or above</td>
<td>48.6% (Annual Population Survey 2005)</td>
</tr>
<tr>
<td>5 A*-C at GCSE and equivalent</td>
<td>KS4 – Increasing the proportion of pupils achieving at least 5 GCSEs A*-C and equivalent</td>
<td>46.9% (2006)</td>
</tr>
<tr>
<td>Indicator</td>
<td>Result</td>
<td>Direction of Travel</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>------------------------------------------------------------------------</td>
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</tr>
<tr>
<td>Unemployment</td>
<td><strong>Unemployment Rate</strong> 3.9% unemployment (Jan 07 – ONS)</td>
<td>Worsened</td>
</tr>
<tr>
<td>Out of work benefits</td>
<td><strong>Reducing the number of residents in receipt of out of work benefits</strong></td>
<td>Improved</td>
</tr>
<tr>
<td></td>
<td>62,300 (DWP figures, August 2006)</td>
<td></td>
</tr>
</tbody>
</table>

**Self-esteem / Mutual Respect**

| Influencing local decisions   | % of people surveyed who feel they can influence decisions in their area | 31% (Best Value Survey 06/07) | Reduced (though note difference to methodology of calculation from previous result) |
Annex 2: Revised Governance Arrangements – Key Elements

Manchester Partnership

Agency decision making bodies

Children’s Board

Multi-agency partnership, and strategy coordination group

District Boards

Intra-district arrangements – schools, VCS, GPs

Manchester Safeguarding Children Board

City-wide Outcome Sub-groups

Working together in the six districts
Appendix A
Membership of Manchester Partnership

This appendix gives the current details of the membership of the Manchester Partnership. As the thematic partnerships are still completing their reviews most (excepting the culture and transport partnership) are still to finally confirm their membership, the lists provided here are the current membership and may be subject to change over the next three months. Relevant overview and scrutiny committees will be informed of the confirmed membership of each of the thematic partnerships.

1. Manchester Board
- Cllr Richard Leese, Leader Manchester City Council (Chair)
- Cllr Roger Jones, Greater Manchester Passenger Transport Executive
- Mr Wadi Nassar, Manchester Council for Community Relations
- Gail Porter, Government Office North West
- Davy Iredale, Community Network 4 Manchester (participant from the voluntary and community sector)
- Cllr Paul Murphy, Greater Manchester Police Authority
- Right Reverend Nigel McCullough, (participant from the Faith community)
- Evelyne Asante-Mensah, Primary Care Trust
- Peter Fell, Manchester University (participant from media and culture)

Note that the current 3 participants are positions that will be open for recruitment to the Board

2. Public Service Board (PSB)
- Steve Mycio, Deputy Chief Executive (Performance) Manchester City Council (Chair)
- Laura Roberts, Chief Executive Manchester Primary Care Trust (deputy Chair)
- Chief Superintendent Gerry Donnellan, Greater Manchester Police
- Pauline Newman, Manchester City Council, Director of Children’s Services
- Mike Reardon, Manchester City Council, Director of Neighbourhood Services
- Eammon Boylan, Manchester City Council, Deputy Chief Executive (Regeneration)
- Davy Iredale, Community Network 4 Manchester
- Elaine Bowker, Learning and Skills Council
- Mike Keegan, Job Centre Plus
- Gail Porter, Government Office North West,
- Keith Howcroft, Greater Manchester Passenger Transport Executive
- Khan Moghul, Manchester Council for Community Relations

3. Crime and Disorder Reduction Partnership

Crime and Disorder Performance Board Proposed New Membership:
- Steve Mycio, Deputy Chief Executive (Performance) Manchester City Council
- Cllr Jim Battle, Lead Member, Crime & Disorder
- Richard Barnes, Greater Manchester Probation
- Susan Triggs, Assistant Director, Strategy, Policy and Housing Needs Manchester Housing Manchester City Council
- Maureen Noble, Head of Crime & Disorder
- Bill Hughes, Team Leader Crime & Disorder
- Mike Reardon, Director of Neighbourhood Services
- Jacquie O'Neil, Government Office North West
- John Brinnand, Superintendent Greater Manchester Police
- Graham Plant, Greater Manchester Fire Service
- Bill Harrop, Greater Manchester Fire Service
- Gerry Donnellan, Chief Superintendent, A Division, Greater Manchester Police
- Dave Keller, Chief Superintendent, B Division, Greater Manchester Police
- Alan Cooper, Chief Superintendent, C Division, Greater Manchester Police
- Cllr Paul Murphy, Greater Manchester Police Authority
- Sarah Khalil, Domestic Abuse Co-ordinator
- Eleanor Roaf, North Primary Care Trust
- Tim Kyle, Greater Manchester Probation
- Richard Barnes, Greater Manchester Probation

Executive Partnership Group
- Jim Battle, Executive Member, Crime and Disorder, Manchester City Council
- Paul Murphy, Executive Member, Direct Services, Manchester City Council
- Steve Mycio, Deputy Chief Executive, Manchester City Council
- Maureen Noble, Acting Head of Service, Crime and Disorder, Manchester City Council
- Bill Hughes, Team Leader, Crime and Disorder, Manchester City Council
- Gerry Donnellan, Chief Superintendent, A Division, Greater Manchester Police
- Dave Keller, Chief Superintendent, B Division, Greater Manchester Police
- Bill Harrop, Borough Commander, Greater Manchester Fire and Rescue Service
- Graham Plant, Borough Commander, Greater Manchester Fire and Rescue Service
- John Brinnand, Partnership Superintendent, Greater Manchester Police
- Tim Kyle, District Manager, Greater Manchester Probation
- Bernard Leach, Manchester Community Information Network
- Mick Hurley, Manager, Manchester Multi-Agency Gang Strategy
- Susan Triggs, Assistant Director, Strategy, Policy and Housing Needs, Manchester City Council Housing Services
- Sally Bradley, Primary Care Trust
- Kate MacDonald, Head of Youth Offending Team, Manchester YOT
- Paul Cullen, Safer Neighbourhoods Coordinator, Crime and Disorder Unit, Manchester City Council
- Jennet Peters, Partnership Advisor, Government Office North West
- Andrew Mackintosh, Senior Crown Prosecutor, Crown Prosecution Service
- Khan Moghal, Chief Executive, Manchester Council for Community Relation
- Simon Barraclough, Detective Superintendent, Greater Manchester Police
- Chris McLoughlin, Assistant Director, Children’s Services, Manchester City Council
- Graham Johnston, Her Majesties Prison Service Manchester,
- Richard Barnes, District Manager, Greater Manchester Probation
- Jane Jackson, Thematic Policy Officer, Manchester City Council
- Alan Cooper, Chief Superintendent, C Division, Greater Manchester Police
- Dave McNulty, Senior Crime Reduction Advisor, Greater Manchester Transport Executive
- Richard Barnes, District Manager, Greater Manchester Probation
- Mike Reardon, Head of Neighbourhood Services, Manchester City Council
- Gary McNair, Her Majesties Prison Service
- Kath Smythe, Manchester Partnership Manager, Manchester City Council
- Rachel Christie, Head of Environmental Services, Manchester City Council

Note there are also a number of linked Crime and Disorder Boards
4. Sustainable Neighbourhoods Partnership

Proposed Membership, still under review:
- Director of Neighbourhood Services
- An Executive Member
- A Key Developer in Manchester who has links to a wider group of developers
- Head of Planning
- A lead person for Building Schools for the Future
- Head of Arms Length Management Organisation (Housing)
- A lead person for Housing Market Renewal
- A lead person for Green City
- A lead person from Primary Care Trust (infrastructure and neighbourhood working)
- A lead person from Greater Manchester Police (neighbourhood working)
- A Registered Social Landlord
- A lead person from Greater Manchester Passenger Transport Executive
- Private Sector representative (possible Manchester Council for Community Relations)
- Community Network 4 Manchester representative

5. Health and Well-Being Partnership

Proposed New Membership:
- Executive Member for Adult Services
- Executive Member for Children’s Services
- Chair of the Manchester Primary Care Trust (PCT)
- Nominated Non-Executive Director (NED) of the Manchester Primary Care Trust / General Practitioners (GP) representative for Practice Based Commissioning
- Chief Executive of the Primary Care Trust
- Director of Public Health (PCT)
- Director of Commissioning (PCT)
- Deputy Chief Executive/Chief Officer
- Director of Children’s Services
- Director of Adult Social Care
- Community Network 4 Manchester Representative
- Director of Manchester Joint Health Unit (Convenor)

6. Economy and Local Employment Partnership

Both partnership groups are currently under review

Strategy & Investment Membership:
- Mike Keegan, Job Centre Plus
- Nick Gerrard, Manchester Enterprises
- Rashmani Hooshang, Learning and Skills Council
- Wayne Shand Manchester City Council

E&LEP Membership:
- Mike Keegan, Job Centre Plus
7. Children's Board

Proposed New Membership:
- Director / Chief Executive Level:
  - Local Authority – Chief Executives and Children’s Services
  - Primary Care Trust
  - Greater Manchester Police
  - Learning and Skills Council (LSC)
  - Voluntary and Community sector (VCS)

Note there are 5 outcome sub-groups with wider membership

8. Adults Board

Proposed New Membership:
- Caroline Marsh, Director of Adult Services, Manchester City Council
- Mike Reardon, Director of Neighbourhoods Services Manchester City Council
- Laura Roberts, Chief Executive Primary Care Trust
- Sara Radcliffe, Head of Commissioning, Primary Care Trust
- John Harrop, Primary Care Trust
- Gill Heaton, Acute Trusts – Central
- TBC, Acute Trusts – South
- Steven Farvey, Acute Trusts – North
- Mike Keegan, Job Centre Plus
- Chris Hulse, Job Centre Plus
- Sue Chambers, Primary Care Trust
- Wayne Shand, Manchester City Council
- Vicky Rosin, Assistant hief Executive (Cultural Services) Manchester City Council
- Nicky Parker, Manchester City Council
- Deborah McLaughlin, Manchester City Council
- Susan Triggs, Assistant Director, Strategy, Policy and Housing Needs Manchester Housing Manchester City Council

9. Cultural Partnership:

Membership:
- Lyn Barbour, Director, Creative Industries Development Service Ltd.
- Faye Salisbury, Arts Development Manager, Community Arts North West
- Clare Connor, Chief Executive, MLA North West
- Chris Dodd, Sport England North West
- Debbie Gold, Sport England North West
- Councillor Mark Hackett, Executive Member for Culture and Leisure
- Peter Fell, Director of Regional & Economic Affairs, University of Manchester
- Jane Luca, Controller of Regional Affairs, ITV Granada
10. Transport Thematic Partnership:

- Greater Manchester Industrial Mission (Transport Chaplain – Chair)
- Manchester City Council (Executive Member for Planning and Environment)
- Manchester City Council (Transport Policy, Engineering Services)
- Greater Manchester Passenger Transport Association / Executive
- Bus operators
- Rail operators / Network Rail
- Metrolink
- Highways Agency
- Greater Manchester Police
- Manchester Friends of the Earth
- Manchester Airport
- Greater Manchester Pedestrians Association
- Community Network for Manchester / Transport Pool
- Greater Manchester Community Voluntary Organisation (representative)
- Higher Education Precinct
- Community Transport Manchester
- Manchester City Centre Management Company
11. Agenda 2010 Steering Group
- Councillor Afzal Khan (Lead in race issues) Manchester City Council
- Steve Mycio (Chair) Deputy Chief Executive (Performance) Manchester City Council
  Geoff Little, Assistant Chief Executive, (Performance) Manchester City Council
- Sara Todd, Acting Head of Regeneration Manchester City Council
- Forid Meah, Head of Corporate Performance Group, Manchester City Council
- David Keller, Chief Superintendent Divisional Commander
- Greater Manchester Police
- Mark Burtonwood, Superintendent, (deputy for David Keller) Greater Manchester Police
- Miguel Jackson, Team Leader for Inclusive Schooling Diversity and Inclusion, Children Services Manchester City Council
- Mark Darbey, Senior District Co-ordinator, (deputy for Miguel Jackson) Diversity and Inclusion Team, Children’s Services, Manchester City Council
- Claudette Webster, Associate Director for Access & Inclusion Manchester PCT
- Ged Devereux, Principal Programme Manager, (deputy for Claudette Webster), Manchester Joint Health Unit, Manchester City Council
- Mike Keegan, External Relations Manger, Job Centre Plus, Greater Manchester District,
- Khan Moghal, Chief Executive, Manchester Council for Community Relations
- Atiha Chaudry, Chair, Manchester Black Minority Ethnic (BME) Community Network
- Katy Carmichael, Local Area Agreement Project Manager, Manchester City Council,
- Sarah Benjamins, Sustainable Neighbourhoods Partnership Coordinator, Manchester City Council,
- Tim Dibble, Race Equality Policy Officer, Crime and Disorder Team, Manchester City Council,
- Emnet Araya/Mumba Kafula, Agenda 2010 Manager, Manchester Partnership, Manchester Council